**Pathway Goal/Core Theme 1 – Advance Student Achievement**

This Pathway Goal/Core Theme is derived from the first sentence of the mission statement: UNLV’s diverse faculty, students, staff, and alumni promote community well-being and individual achievement through education, research, scholarship, creative activities, and clinical services. Student achievement is the university’s primary reason for existence. Expectations for graduates to supplement and advance the state’s workforce have been made clear through the community, legislators, the governor, and businesses. The state has an expectation that it will flourish economically and that economic engine is powered by the state’s workforce. In January 2017, the governor estimated that 60% of the state’s workforce will need post-secondary degrees and training to fill the jobs in Nevada.

**Objective 1**

Increase student retention and graduation rates thereby supporting students in improving their lives and enhancing the available workforce in the state.

**Indicators of achievement**

1. Improvement of the freshman retention rate to 85% by 2025.
2. Improve the 6-year graduation rate to 50% by 2025

**Objective 2**

Increase undergraduate and masters FTE in order to meet the needs of the increasing needs of the state and the region.

**Indicators of achievement**

1. Increase undergraduate FTE to 22,186 by 2025
2. Increase masters FTE to 2,102 by 2025

**Pathway Goal/Core Theme 2 – Promote Research, Scholarship, Creative Activity This Pathway Goal/Core Theme** is derived from both sentences of the mission statement: UNLV’s diverse faculty, students, staff, and alumni promote community well-being and individual achievement through education, research, scholarship, creative activities, and clinical services. We stimulate economic development and diversification, foster a climate of innovation, promote health, and enrich the cultural vitality of the communities that we serve.

**Objective**

Increase scholarly activity, research, and creative activity to benefit the local community, state, and nation and improve economic impact.

**Indicators of achievement**

1. Increase research expenditures to $120 million by 2025
2. Grow patent applications to 75 filed during 2025
3. Increase doctoral graduates to 200 per academic year by 2024-25
4. Increase commissioned and/or invited artistic exhibitions or performances.
5. Establish baseline
6. Track annually

**Pathway Goal/Core Theme 3 – Create an Academic Health Center**

This Pathway Goal/Core Theme is derived from both sentences of the mission statement: UNLV’s diverse faculty, students, staff, and alumni promote community well-being and individual achievement through education, research, scholarship, creative activities, and clinical services. We stimulate economic development and diversification, foster a climate of innovation, promote health, and enrich the cultural vitality of the communities that we serve.

**Objective 1**

Create a medical school that is fully accredited by 2021, the year in which the first class of students will graduate, in order to increase the number of physicians available to the local and regional communities.

**Indicators of achievement**

Establish a fully Liaison Committee for Medical Education (LCME) accredited medical school, including:

1. 2016, Preliminary accreditation
2. 2019, Provisional accreditation
3. 2021, Full accreditation
4. 2021, Graduate first class of students

**Objective 2**

Initiate a sustainable plan for research, increasing students, and improving fundraising.

**Indicators of achievement**

1. Hire 120 faculty physicians and scientists by 2030
2. Graduate 120 students a year by 2030
3. Achieve grants and contracts of $25 million by 2025
4. Develop fundraising of $150 million by 2025

**Pathway Goal/Core Theme 4 – Foster Community Partnerships**

This Pathway Goal/Core Theme is derived from the second sentence of the mission statement: UNLV’s diverse faculty, students, staff, and alumni promote community well-being and individual achievement through education, research, scholarship, creative activities, and clinical services. We stimulate economic development and diversification, foster a climate of innovation, promote health, and enrich the cultural vitality of the communities that we serve.

**Objective**

Demonstrate a commitment to social responsibility through programs that serve local community needs.

**Indicators of achievement**

1. Create and maintain programs that serve community needs
2. Conduct inventory of current collaborations, partnerships, engagement that address a community need, solve a community problem, or enhance the quality of life for community members to establish baseline
3. Establish tracking method
4. Promote UNLV’s services for the community via its website, social media, and in-person meetings
5. Expand service and service learning opportunities for students
6. Establish baseline and annual tracking
7. Increase number of students involved in service learning activities
8. Examine strategies to shift the institutional culture to support experiential and service learning
9. Cultivate intellectual and cultural vitality
10. Establish baseline of activities
11. Determine in which areas increases can be made