

Nevada's Community Colleges: A Path Forward

March 14, 2015

College of Southern Nevada
West Charleston Campus



UNLV | THE LINCY
INSTITUTE

Welcome & Introduction

*Sondra Cosgrove
CSN Professor
Women's Alliance*

A Synopsis of Community College Reform Efforts in Nevada

*Magdalena Martinez
Director of Education Programs
Lincy Institute, UNLV*

Where we've been...



1968

Arthur D. Little Report

Have a separate board of control for community colleges

1971

State Plan for Community Colleges in the State of Nevada adopted by the Board of Regents

Community colleges shall not become four-year colleges

1978

Assembly Concurrent Resolution No. 44

Legislative Commission Report: Study of the Community College Division

1979

Senate Joint Resolution 12

Authorized the Legislature to create a 5-member board of trustees for a system of community colleges

1983

Assembly Joint Resolution 3

Separate board of regents for the community colleges

2002

**RAND Report: The Road Less Traveled:
Redesigning the Higher Education System of
Nevada**

Create multiple college boards



2011

Report: Fresh Look at Nevada Community Colleges

NSHE does not have a focused, statewide, strategic plan for the state's community colleges

2011

Brookings Institution & SRI Report: Unify, Regionalize, Diversity: An Economic Development Agenda for Nevada

Strengthen community colleges through active contacts with local business and industry

2012

SRI Report: Funding of Higher Education

Separate governance structure and funding channels for community colleges



2013 Senate Bill 391

Study Community College Governance

2014 RFP: Lincy Institute Brief on College Governance

**Separate college governance for
community colleges**

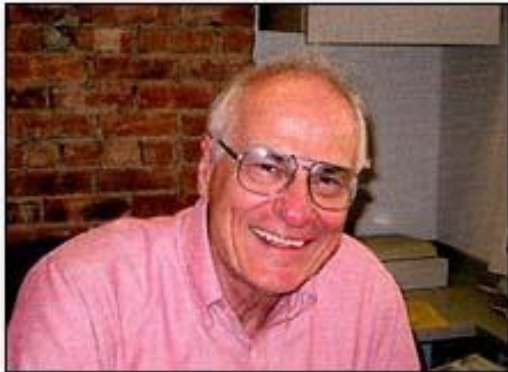
**Community Forum on College
Governance: May 9, 2014**

Dr. Richard Richardson

Professor Emeritus, New York University



Research areas: policy and higher education structural designs and systemic change for state higher education systems



“Governance structures are all about who makes the rules and who benefits. Who should make the rules in Nevada, for whose benefit, and at what cost?”

“From my perspective, Nevada more than most states has insulated itself from rule changes that do not originate from within its higher education system”

Dr. Mario Martinez

Vice Chancellor, Strategy at National University System



Research areas: system-wide strategy, organizational design, higher education productivity and performance

“Existing structure is not optimal.”

“Confluence of analytical forces strongly suggest a change in governance should be on the table, with considerations for decentralization and separation of duties.”

The Lincy Institute response to Senate Bill 391 RFP



The Case for a New College Governance Structure in Nevada: Integrating Higher Education with Economic Development by Drs. Magdalena Martinez, David Damore, & Robert Lang

“Governance of higher education is a manifestation of a state’s history, priorities, and prior reforms.”

“Where reform has occurred governance reflects the tensions and negotiations between regions, localities, and state priorities.”

“In Nevada there has been little to no innovation.”

The Peculiar State of Higher Education Governance in Nevada

*Robert Lang
UNLV Professor & Executive Director
Brookings Mountain West
& The Lincy Institute*

Panel Discussion: A Proposal to Reform Nevada's Community College Governance & Funding

*William Bonaudi
President Emeritus
Big Bend Community College*

*John Gwaltney
President Emeritus
Truckee Meadows Community College*

*Carol Lucey
President Emeritus
Western Nevada College*

Perspectives from other States

*William Bonaudi
President Emeritus
Big Bend Community College*

Working Lunch

Questions & Answers

FAQs regarding possible changes to Nevada Community College Governance



- How will a governance separation affect community college faculty and staff salary, benefits and conditions of employment?
- How will it affect the organizational structure of individual colleges?
- Will this endanger the funding or existence of the small northern colleges?

FAQs regarding possible changes to Nevada Community College Governance



- Who will serve on the college governance boards? State coordinating board?
- How much will the "additional bureaucracy" cost?
- Will the counties have to find new money to get local control for their colleges?
- Will a new governance structure require additional administrative expenditure? Where is the savings?

FAQs regarding possible changes to Nevada Community College Governance



- What about areas like "integrate" where the colleges are intricately connected to the NSHE computing system?
- How will this affect regional accreditation?
- Will the colleges lose their campuses? Or have to buy them back from the Board of Regents?
- How will transfer and articulation be affected?

Conclusion