Welcome & Introduction

Sondra Cosgrove
CSN Professor
Women’s Alliance
A Synopsis of Community College Reform Efforts in Nevada

Magdalena Martinez
Director of Education Programs
Lincy Institute, UNLV
### Where we’ve been…

<table>
<thead>
<tr>
<th>Year</th>
<th>Event</th>
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<tbody>
<tr>
<td>1968</td>
<td><strong>Arthur D. Little Report</strong>&lt;br&gt;Have a separate board of control for community colleges</td>
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<td>1971</td>
<td><strong>State Plan for Community Colleges in the State of Nevada adopted by the Board of Regents</strong>&lt;br&gt;Community colleges shall not become four-year colleges</td>
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<td>1978</td>
<td><strong>Assembly Concurrent Resolution No. 44</strong>&lt;br&gt;Legislative Commission Report: Study of the Community College Division</td>
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<td>1979</td>
<td>Senate Joint Resolution 12</td>
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<td>Authorized the Legislature to create a 5-member board of trustees for a system of community colleges</td>
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<td>1983</td>
<td>Assembly Joint Resolution 3</td>
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<td>Separate board of regents for the community colleges</td>
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<td>2002</td>
<td>RAND Report: The Road Less Traveled: Redesigning the Higher Education System of Nevada</td>
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<td>Create multiple college boards</td>
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<tr>
<td>Year</td>
<td>Report/Report Title</td>
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<td>2011</td>
<td>Report: Fresh Look at Nevada Community Colleges</td>
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<td>NSHE does not have a focused, statewide, strategic plan for the state’s community colleges</td>
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<td>Strengthen community colleges through active contacts with local business and industry</td>
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<td>2012</td>
<td>SRI Report: Funding of Higher Education</td>
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<td></td>
<td>Separate governance structure and funding channels for community colleges</td>
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<td>Year</td>
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<td>2013</td>
<td>Senate Bill 391 Study Community College Governance</td>
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<td>2014</td>
<td>RFP: Lincy Institute Brief on College Governance Separate college governance for community colleges Community Forum on College Governance: May 9, 2014</td>
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Dr. Richard Richardson
Professor Emeritus, New York University

Research areas: policy and higher education structural designs and systemic change for state higher education systems

“Governance structures are all about who makes the rules and who benefits. Who should make the rules in Nevada, for whose benefit, and at what cost?”

“From my perspective, Nevada more than most states has insulated itself from rule changes that do not originate from within its higher education system”

Source: https://www.unlv.edu/lincyinstitute/events/college-governance
Dr. Mario Martinez
Vice Chancellor, Strategy at National University System

Research areas: system-wide strategy, organizational design, higher education productivity and performance

“Existing structure is not optimal.”

“Confluence of analytical forces strongly suggest a change in governance should be on the table, with considerations for decentralization and separation of duties.”

Source: https://www.unlv.edu/lincyinstitute/events/college-governance
“Governance of higher education is a manifestation of a state’s history, priorities, and prior reforms.”

“Where reform has occurred governance reflects the tensions and negotiations between regions, localities, and state priorities.”

“In Nevada there has been little to no innovation.”

Source: https://www.unlv.edu/lincyinstitute/events/college-governance
The Peculiar State of Higher Education Governance in Nevada

Robert Lang
UNLV Professor & Executive Director
Brookings Mountain West & The Lincy Institute
Panel Discussion: A Proposal to Reform Nevada’s Community College Governance & Funding

William Bonaudi
President Emeritus
Big Bend Community College

John Gwaltney
President Emeritus
Truckee Meadows Community College

Carol Lucey
President Emeritus
Western Nevada College
Perspectives from other States

William Bonaudi
President Emeritus
Big Bend Community College
Working Lunch

Questions & Answers
FAQs regarding possible changes to Nevada Community College Governance

- How will a governance separation affect community college faculty and staff salary, benefits and conditions of employment?
- How will it affect the organizational structure of individual colleges?
- Will this endanger the funding or existence of the small northern colleges?
FAQs regarding possible changes to Nevada Community College Governance

- Who will serve on the college governance boards? State coordinating board?

- How much will the "additional bureaucracy" cost?

- Will the counties have to find new money to get local control for their colleges?

- Will a new governance structure require additional administrative expenditure? Where is the savings?
FAQs regarding possible changes to Nevada Community College Governance

- What about areas like "integrate" where the colleges are intricately connected to the NSHE computing system?
- How will this affect regional accreditation?
- Will the colleges lose their campuses? Or have to buy them back from the Board of Regents?
- How will transfer and articulation be affected?
Conclusion