Disclaimer: The information contained in this handbook is as up-to-date as possible. However, since requirements and procedures may change over time, students must check with their advisor regarding any questions or clarification. Further, students should regularly check the Graduate College website for updated information.

Revised 3.19.19
The goal of the Professional Development Academy is to serve as a virtual resource providing support and many professional opportunities to UNLV graduate students. The Academy offers information about events and services such as graduate certificate programs, workshops, training sessions and career services. You can follow Academy activities via social media or look for regular updates on the website.

The Intersection is a one-stop resource for UNLV’s highly diverse student body — a comprehensive multicultural center grounded in the academic life of our students. As an intersecting campus resource, the Intersection helps ensure students, particularly first-generation and students of color, successfully navigate their academic careers. Here, all members of campus can discuss their differences, discover their academic careers. Here, all members of campus can discuss their differences, discover their
similarities, and build a shared sense of belonging. ................................................................. 14
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Message from the Chair:

Welcome to the Executive Master of Health Care Administration (EMHA) program in the Department of Health Care Administration and Policy. The EMHA program is designed to provide students with valuable tools necessary to advance to senior leadership in the health care industry. Our program utilizes a concentrated immersion program followed by a 2nd immersion session during student’s last semester, coupled with online instruction to offer maximum flexibility to working professionals. As with any discipline, students can expect to be challenged in a variety of ways including individual and group projects and case studies. Our academic faculty has been trained at some of the best programs around the country and around the world. They are dedicated scholars with successful research experience. We partner with the best health care providers around the community and state to provide our students with a real world learning opportunity, engaging industry experts throughout their journey, as appropriate.

As such, we have high expectations for our students. We encourage you to work hard as you tackle this program. If you are dedicated to the program and recognize the sacrifices you may need to take to complete your executive graduate degree, you will be successful. All of us in the UNLV HCAP department are proud that you are here and we are ready to help. As an EMHA graduate, you will become one of our successful Health Care Administration Alumni in Nevada or around the world. Feel free to call on us at any time, and continue to share your career journey with us; we are committed to your success.

Chris Cochran, Ph.D., Professor and Chair
Department of Health Care Administration and Policy
ABOUT UNLV

In its 50-year history, UNLV has undergone an amazing transformation from a small branch college into a thriving urban research institution of over 29,000 students and 3,300 faculty and staff. Along the way, the urban land-grant university has become a dynamic resource for one of the country's fastest-growing and most enterprising cities. UNLV's 350-acre main campus, located on the Southern tip of Nevada in a desert valley surrounded by mountains, is home to more than 220 undergraduate, master's, and doctoral degree programs, all accredited by the Northwest Commission on Colleges and Universities.

ABOUT THE SCHOOL OF PUBLIC HEALTH

The School of Public Health (SPH), formerly known as the School of Community Health Sciences, was established in 2004 and is dedicated to improving the health and well-being of people worldwide. Our departments, programs, and research units work to provide a diverse education, practical training experience and numerous community involvement opportunities to prepare students to become leaders and professionals in the field of public health.

SPH students and faculty come from diverse backgrounds and represent a broad spectrum of interdisciplinary academic and research interests. We foster a collegial and supportive environment in which students work closely with faculty, staff, practitioners and other students. The quality of our educational programs reflects our deep commitment to our students.

The School of Public Health is committed to preparing students to meet the critical need for public health professionals in Nevada, the nation, and the world. We provide excellent academic programs with a variety of areas for concentration and the opportunity for applied research. The School of Public Health has a special interest in community-based participatory research.

Accreditation

The Department of Health Care Administration and Policy is a member of the Association of University Programs in Healthcare Administration (AUPHA). Both the EMHA and the MHA programs are accredited by the Commission on Accreditation Healthcare Management Education (CAHME). The Master of Public Health (MPH) health care administration track is part of the School of Public Health, which is accredited by the Council on Education for Public Health (CEPH) Board of Councilors. This accreditation encompasses all of the core public health areas of emphasis, including environmental and occupational health, health care administration and policy, social and behavioral health, and biostatistics and epidemiology.
ABOUT THE PROGRAM

Mission
The mission of the UNLV Executive Master of Health Care Administration program is to provide high quality education to prepare mid-level professionals from Nevada and around the nation to lead, manage and improve the delivery of health care and to provide service within and outside of the university that supports the needs of the profession and the community.

Vision
With a commitment towards education and research, we strive to become a recognized leader in the development of a new generation of health care administration professionals who are dedicated to improving the patient experience and the performance of the health care system in the region and beyond.

Values

Excellence: We are committed to offering the most up-to-date and cutting-edge knowledge to our students.

Diversity: We embrace different backgrounds and value different perspectives and approaches in order to create optimal learning experiences for our students and faculty.

Innovation: We create new ideas and approaches in the classroom through research and strong industry ties.

Professionalism: We strive to integrate academic integrity, ethical behavior, service and professional development to further the education of our students.

Lifelong Learning: We commit to lifelong learning for the continuous development of knowledge and skills required by the dynamic and ever-changing health care sector, and value lasting relationships with our EMHA graduates through our alumni association.

Community Partnership: We create community partnerships that serve to address the workforce challenges of the ever-evolving health care environment.
APPLICATION AND ELIGIBILITY REQUIREMENTS

Admissions Requirements:
You are encouraged to apply to our Executive Master in Health Care Administration program if you:

- Meet Graduate College standards, which can be found under the Graduate College's Admission Requirements
- Complete admission requirements are available in the Graduate Catalog

Application Deadlines:
December 1 for Spring Admission
August 1 for Fall Admission
Late applications will be considered based on space availability. Please consult the Program Director for more information.

Tuition Costs
An estimate of the tuition and fees you can expect to pay for the upcoming semester can be calculated using this tuition estimator. Flexible payment plans may be available for EMHA students. Contact Financial Aid for further details.

Currently enrolled students may receive an exact, up-to-date account balance from MyUNLV.
EMHA Transfer Policy for Currently Enrolled UNLV MHA Students

The EMHA Admissions Committee has adopted the following policy relative to MHA student eligibility for transfer into the EMHA Program:

- GPA of 3.0 in undergraduate degree
- Currently in good standing in the MHA Program, and endorsed by Advisor to transfer to the EMHA Program
- Meets minimum professional experience requirements of EMHA Program
- No more than 4 courses completed in the MHA Program at time of transfer application
- MHA transfer student must agree to complete capstone catch-up work prior to enrolling in EMHA, and will take responsibility for meeting with an assigned faculty member to get guidance on this preparation.

All MHA student transfer requests will be initially reviewed by EMHA Program Director. Appointments are recommended to review current MHA standing, transferability of credits, review of EMHA course schedule, and higher program costs of EMHA Program.

Any candidates that do not meet all of the transfer criteria above will be reviewed for exception admittance by the EMHA Admissions Committee. The committee will meet a minimum of once per month to review transfer exceptions. Candidates will be advised of the committee’s decision as soon as possible so that they can proceed with program application as soon as possible, if they are accepted for transfer.

Students with graduate credits from other institutions should submit applicable syllabi and transcripts to the Program Director for guidance on transfer credit acceptance. No courses used to qualify for another degree program, which you completed, will qualify for transfer credit to UNLV, per university policy. See the Graduate College website for further information.
PROGRAM REQUIREMENTS

The Executive Master of Health Care Administration (EMHA) degree program is the only executive graduate health care administration program in the Nevada System of Higher Education (NSHE). The EMHA will prepare students to assume senior leadership roles in health care organizations. The degree is recognized in the health care field as an important credential that prepares graduates to assume executive health care management positions. The curriculum is developed to include all the critical competencies for health care leadership, including issues of health care delivery, health care finance, ethical and legal issues in health care administration and management topics. Students and faculty will contribute through research and service to the knowledge and applications of management in health care; and they will use their education and expertise to help meet the health care management needs of their community and their organizations.

See Graduate Catalog for full program and graduation requirements.

Annual Review and Exit Survey
Each spring term, graduate students are required to complete the Graduate Student Annual Review survey. The review covers the prior calendar year and assesses student progress, while setting goals for the year ahead.

During the culminating Capstone experience, students will be required to submit an Exit Survey evaluating their experience in the Executive Master of Health Care Administration program. This information is vital to the program to improve the quality of the courses, to provide valuable feedback to faculty, and to determine the students’ perception of the program overall and their competency attainment.

Suggested Timeline for Key Action Steps

<table>
<thead>
<tr>
<th>Semester</th>
<th>Steps</th>
<th>Forms</th>
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<tbody>
<tr>
<td>First Semester</td>
<td>• Attend Immersion</td>
<td>Submit EMHA Handbook Acknowledgement Form</td>
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<td>• Meet with Advisor this semester, and once per semester throughout the</td>
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<td>program.</td>
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<tr>
<td>Semester Before Last</td>
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<tr>
<td>Last Semester</td>
<td>• Attend Immersion</td>
<td>Complete Plan of Study on Grad Rebel Gateway</td>
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<td></td>
<td>• Apply for graduation early in the semester (check dates)</td>
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<td></td>
<td>• Complete the capstone course</td>
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Advising
Each student will be assigned to an academic faculty member for advising after matriculating in the
Program. EMHA students are required to obtain advising by the end of their first semester in the program, and each semester, thereafter. Advising allows students to understand the course sequencing requirements and plan out their academic schedule in advance. Failure to complete this during the first semester may result in delays in student registration for subsequent semesters. Advising plans can be changed, but students should meet with their advisor if they cannot meet their course of study schedule to plan out the remaining courses. It is the student’s responsibility to resolve any provisional admission matters promptly in order to avoid any delay in graduation application process. Students in this classification are advised to work closely with their advisor to avoid any issues.

Writing Style Guide
Students should use APA style in their scientific writing throughout the EMHA program.

Websites You Should Become Familiar with:
- Executive Master of Health Care Administration
- Graduate College
- Health Care Administration Student Association
- Nevada Chapter ACHE
PROGRAM OF STUDY/COURSEWORK

See the [Graduate Catalog](#) for a complete list of coursework.

**EMHA 779 Health Care Administration Capstone.**

In their final semester, students in the EMHA program will complete the Health Care Administration Capstone as their culminating experience. Students must have completed all other required coursework leading up to the capstone course. As students progress through the program, they will assemble a portfolio of their work in the program that highlights their learning experience and how this work will help them advance their careers. Planning for the capstone “begins at the beginning”. During their first on-campus experience, students will reflect on their current knowledge in the field, and complete a Self-assessment tool for the program competencies. The self-assessments, completed eight times during the program, will also help student reflect on their experience, the progress that they have made in achieving their knowledge towards improving their personal career goals, and what they hope to accomplish upon completion of the program. At the end of their second semester, students will submit a proposed Capstone topic and scope for approval. It will be centered around a workplace problem or opportunity, and approved by their employer and advisor, in addition to the EMHA Committee. The capstone project is scheduled for the fourth and final semester in the program. At the end of the course, students will present their capstone portfolios to peers and assigned faculty, and reflect on their growth in the program competencies.

**Fast-track Immersion**

Every cohort launch, a concentrated student immersion session is held in Las Vegas to introduce students to the program, engage in coursework, meet the faculty, peers and participate in industry panels/events. Students are required to attend this immersion program twice during the program. The session dates are generally 2 days and are announced well in advance so logistics with employers can be managed. Check with the EMHA Program Director for immersion dates, as they are subject to change. Students who do not attend both Immersion sessions, will not be able to proceed until the next immersion session.
CONTACT INFORMATION FOR EMHA DEGREE PROGRAM

HCAP Department Chair
Dr. Chris Cochran
4505 Maryland Parkway Box 453023
Las Vegas Nevada, 89154-3023
Email: chris.Cochran@unlv.edu
Phone: 702-895-1400
Fax: 702-895-5573

Graduate Programs Director
Erin Rosenberg, MS, MHA
4505 Maryland Parkway
Las Vegas, Nevada, 89154-3023
Email: Erin.rosenberg@unlv.edu
Phone: 702-895-4554

Graduate Coordinator
Michelle Sotero
4505 Maryland Parkway
Las Vegas, Nevada, 89154-3023
Email: Michelle.Sortero@unlv.edu
Phone: 702-895-3091

A current listing of the Department faculty can be found [here](#).
UNIVERSITY RESOURCES

Professional Development Academy
The goal of the Professional Development Academy is to serve as a virtual resource providing support and many professional opportunities to UNLV graduate students. The Academy offers information about events and services such as graduate certificate programs, workshops, training sessions and career services. You can follow Academy activities via social media or look for regular updates on the website.

Academic Success Center
The goal of the Academic Success Center is to help students do well academically and complete they studies on time. They offer or will refer you to such programs and resources as tutoring, advising, skills testing, career exploration and more. They guide students every step of the way to the many established resources created to ensure they complete their educational goals.
Learn more about the programs and services the center currently offers.

Alumni Association
With an alumni base 120,000 strong, the UNLV Alumni Association offers a variety of services and opportunities in support of alumni and their families. UNLV alumni are encouraged to support the values of higher learning through advocacy, involvement, and giving.

Commencement Office
Located in the UNLV Office of the Registrar, the commencement office is the last step in the graduation process. Please check with the commencement office for information on the commencement ceremony and your diploma; for all other information about graduate student degree completion and graduation, including thesis/dissertation requirements and doctoral hooding, please contact the Graduate College.

Office of Diversity Initiatives
The vision of the Office of Diversity Initiatives is to advocate, promote, and support the advancement of equity, inclusiveness, and empowerment of a continuously changing collegiate and global community. The mission of the Office of Diversity Initiatives is to provide leadership and support for UNLV’s diversity mission: to nurture equity, diversity, and inclusiveness that promotes respect, support, and empowerment. This Office also handles UNLV Title IX questions, inquiries, and reporting.

Disability Resource Center (DRC)
The DRC is committed to supporting students with disabilities at UNLV through the appropriate use of advocacy, accommodations, and supportive services to ensure access to campus courses, services, and activities. The DRC is the university-designated office that determines and facilitates reasonable accommodations in compliance with the Americans with Disabilities Act (ADA) and Section 504 of the Rehabilitation Act of 1973. Graduate students with disabilities must disclose to the DRC in order to receive appropriate accommodations.
**Office of International Student and Scholars**

International Students and Scholars (ISS) ensures compliance with both SEVIS (Student and Exchange Visitor Information System) and federal law, so that the university can continue to be authorized by the U.S. federal government to enroll international students; host and hire international scholars; assist and advise employment eligibility and authorization relating to international students and scholars, and visa, travel, and immigration issues; provide critical and specialized services to the international students and scholars of the UNLV community; and facilitate their transition to the campus and the U.S.

**Jean Nidetch Women's Center**

The Jean Nidetch Women’s Center is committed to creating a supportive and inclusive environment for all genders through programming, services, and advocacy for the UNLV community. The Women's Center has informational resources, brochures, and flyers for a variety of on and off campus organizations to help empower and protect yourself, and learn about your options. They also provide free tampons, pads, and condoms.

**The Intersection**

The Intersection is a one-stop resource for UNLV’s highly diverse student body — a comprehensive multicultural center grounded in the academic life of our students. As an intersecting campus resource, the Intersection helps ensure students, particularly first-generation and students of color, successfully navigate their academic careers. Here, all members of campus can discuss their differences, discover their similarities, and build a shared sense of belonging.

**UNLV Libraries**

UNLV Libraries has always been more than books; they are about encouraging students and creating quality programs that elevate growth and learning. Please visit their website for important information about the services they offer to graduate students.

**Graduate & Professional Student Association (GPSA)**

The Graduate & Professional Student Association serves all currently enrolled University of Nevada, Las Vegas graduate and professional students. The GPSA maintains the Graduate Student Commons located in the Lied Library room 2141. The facility a working office equipped with a copier, fax, flatbed scanners, color laser printer, office supplies, and computers with printers and a small kitchen area. The GPSA is the graduate student governance body at UNLV; the GPSA Council consists of one graduate student representative from each graduate department, and they meet monthly. The GPSA also provides volunteer opportunities, sponsors social events, and supports graduate student research through the graduate research and travel grants program.

**Office of Student Conduct**

The Office of Student Conduct assists students, faculty and staff with the conduct code and policy enforcement, serves as a resource to the campus community surrounding student conflict resolution, and also provides an extensive outreach program that includes presentations such as academic integrity and preventing academic misconduct, conflict resolution and managing disruptive behavior. Their goal is to foster an environment where students have an opportunity to be accountable for their behavior and continue their education in a supportive atmosphere.

Revised 3.19.19
Military and Veteran Services Center
The UNLV Military and Veteran Services Center is staffed with veterans and GI Bill-experienced staff to assist more than 1,000 veterans, dependents, active duty service members, National Guard members, and reservists. Their mission is to develop a welcoming, veteran-friendly campus environment that fosters academic and personal success.

The Financial Aid & Scholarships Office
The Financial Aid & Scholarships Office supports higher-education access and persistence by providing financial aid to eligible students. The office partners with student organizations, the UNLV Foundation, the Graduate College, and other external constituents to provide financial aid learning opportunities and scholarship support for graduate students.

Writing Center
This is a free service to UNLV students to help you with any writing project, from papers to creative writing, to resumes, and we can work with you at any stage of the writing process. The center can help you brainstorm, make an outline, work on your drafts, or just be a soundboard for your ideas. The center staff can assist you in person, or via the Online Writing Lab (OWL) page.
UNIVERSITY POLICY AND PROCEDURES

Graduate students are responsible for knowing and acting in accordance with UNLV Policies and Procedures. To view the most commonly referenced campus policies and procedures, you can refer to the following website.

- Academic Integrity
- Activation for Military Service
- FERPA/Privacy Rights
- Health Insurance - Mandatory
- Jeanne Clery Campus Safety and Security Report
- Proof of Immunization
- Policies and Procedures on the Protection of Research Subjects
- Rebelmail Policy
- Student Conduct Code
- Student Computer Use Policy
- Title IX

To ensure compliance with Graduate College policies and procedures, please review the relevant sections of the Graduate Catalog:

- Academic Calendar
- Academic Policies
- Admission and Registration Information
- Degree Progression Policies & Procedures

In addition, the Graduate College website contains additional information regarding policies and procedures.

Departmental Commendations and Complaints
See the Graduate Catalog, specifically the “Academic Policies” section for further information.

Nothing in this handbook supersedes any NSHE, UNLV, or Graduate College policy.

HANDBOOK REVISION INFORMATION

<table>
<thead>
<tr>
<th>Last revised</th>
<th>Revised by</th>
<th>Changes summary</th>
</tr>
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<tbody>
<tr>
<td>March 15, 2019</td>
<td>Erin Rosenberg</td>
<td>Updated links, removed student contact hours information, updated the school name, updated curricular changes</td>
</tr>
</tbody>
</table>
EMHA HANDBOOK ACKNOWLEDGEMENT FORM

I, _____ have received and read the EMHA Handbook.

✓ I understand that I am responsible for completion of my degree program.

✓ I understand that I am responsible for identifying an advisor early in my program.

✓ I understand that I am responsible for identifying and completing all required forms and paperwork, and having provisional admissions status removed prior to graduation application, if applicable.

✓ I understand that I am responsible for being aware of program policies and deadlines.

✓ I understand that once I register for classes, I will be responsible for paying for the cost of e-textbooks purchased on my behalf, should I choose to withdraw from the program prior to all semester fees being due.

✓ I understand that the information contained in this guidebook and on the SPH website are as accurate as possible but that changes may occur.

__________________________________________  _______________________
Signature of Student                                Date

PLEASE SIGN AND RETURN THIS PAGE TO THE GRADUATE PROGRAMS DIRECTOR