BUSINESS CENTER SOUTH
THE NEVADA SYSTEM OF HIGHER EDUCATION (“NSHE”), ON BEHALF OF THE
UNIVERSITY OF NEVADA, LAS VEGAS (“UNLV”)

REQUEST FOR PROPOSAL 613-BC
FOR PLANNING AND IMPLEMENTATION CONSULTANTS

RELEASE DATE: MAY 30, 2014
LAST DAY FOR QUESTIONS: JUNE 9, 2014 AT 5:00 P.M. PACIFIC TIME
LAST DAY FOR ADDENDA: JUNE 13, 2014 AT 5:00 P.M. PACIFIC TIME
OPENING DATE, TIME and LOCATION: JUNE 20, 2014 AT 3:00 P.M. PACIFIC TIME
FIRM DATE FOR INTERVIEWING FINALISTS: JUNE 30, 2014
Presentation Location: University of Nevada, Las Vegas
4505 Maryland Parkway
Campus Services Building
Risk Management Training Room CSB 164
Las Vegas, NV 89154

SUBMITTAL LOCATION:
University of Nevada, Las Vegas
4505 Maryland Parkway
Campus Services Building, Room 235
Las Vegas, NV 89154-1033

Sealed proposals, one (1) original and five (5) copies electronic copies on CD or flash drive, and only one (1) Pricing Response Form (defined below) is required, subject to the terms, conditions, and scope of services herein stipulated and/or described herein, will be publicly opened as stated above (“Proposal(s)”). All Proposals must be received on or before this date and time to be considered. Proposals may be mailed or hand delivered to the address above. Please go to http://maps.unlv.edu/ to view a map of UNLV campus.

If you should have any questions regarding this Request for Proposal, fax or e-mail your questions directly to the Purchasing Representative:

Brandy Candelaria, Contracts Administrator
Brandy.candelaria@unlv.edu
Phone: (702) 895-0969
Fax: (702) 895-3859

Companies wishing to do business with UNLV must first register as a supplier at the following website: https://supplierregistration.purchasing.unlv.edu/. If you need assistance or have questions please send your inquiries to Supplier.Registration@unlv.edu.
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SECTION A
INTRODUCTION

1. PURPOSE OF REQUEST

The University of Nevada, Las Vegas (UNLV) has evolved greatly since it was established 57 years ago, and is now a Carnegie “high” research designated urban institution in the heart of the Las Vegas metropolitan area. The University wishes to engage the services of an experienced consulting team to help us assess our current capabilities and challenges and prepare a strategic plan for moving forward towards the goal of achieving the Carnegie Foundation designation as a “Research University/Very High” (RU/VH) – hereinafter referred to as our “Tier One” goal. The UNLV President, Donald Snyder, has initiated this important planning exercise. After the steering committee works with the selected consultant to help UNLV’s multiple constituencies provide input and feedback into the “Path to Tier One” goal, the overall recommendations and outcomes of this process will be recommendations to the President, who will consult with the Executive Vice President and Provost.

The following links are offered for any interested consultants in order to understand the current planning and achievement status of UNLV:

- UNLV’s mission statement
- UNLV’s current strategic plan
- UNLV’s academic master plan (2011-2014)
- UNLV’s master plan annual updates
- UNLV’s master plan history
- UNLV’s most recent accreditation report
- UNLV’s Tier One initiative

Additionally, the University has initiated significant planning action towards the goal of achieving Tier One status, and the following information provides the current draft material towards that goal:

- UNLV draft supporting material links

The overall expectations of the consultant are summarized below and are detailed in Section D of this document.

1. Create and facilitate an appropriate structure and process for UNLV to move forward efficiently and effectively through this process, engaging on- and off-campus constituents, and consistent with an overall agreed-upon schedule.

2. Work with the current information that UNLV has already developed as its assessment of the existing environment (and develop any additional information deemed necessary) to provide a detailed assessment of the existing environment, capabilities, and challenges for UNLV relative to moving forward to achieve our Tier One goal. This assessment should include, but not necessarily be limited to, the identification of UNLV’s needs in terms of any revisions to organizational structure or support structures, and specific types of resources (people, funding) that such revisions would require. Quantify and qualify this information into a “gap” analysis of the key issues for which progress is required in order to achieve our Tier One goal.

3. Assist UNLV with developing a specific schedule and plan to achieve our Tier One goal, including specific scheduling for regular engagement with the various UNLV and community constituencies at important steps in the process.

4. Assist UNLV with creating a specific assessment process and metrics to allow us to measure progress on our Tier One objective going forward.

We ask the proposers to review the material noted above and propose the most efficient and effective process and schedule towards delivering these outputs for UNLV. The evaluation of the proposals will
be heavily weighted towards the quality of their suggested approach. The overall schedule goal for this project is highlighted below.

- September 1, 2014: Provide an initial overview of the status of the situational analysis to the President and Provost.
- September – October 2014: Engage the campus and external community in a feedback loop that tests the assumptions of the initial overview.
- October – November 2014: Use the information obtained from the feedback loop to develop UNLV’s Tier One success metrics and goals/objectives, and then to engage the campus and external community in a discussion of the core strategies and action plans necessary to achieve Tier One status.
- November 2014 – January 2015: Finalize (after engaging the campus and external community) the core strategies and action plans.
- February – March 2015: Using the core strategies and action plans that have been developed, develop an evaluation of the organizational structure, people, support structure, and resources that need to be improved to begin the process of achieving Tier One status.
- March – April 2015: Assist the President and Provost with a rollout of the overall proposal, including a rollout of the “Report Card” that UNLV will use to measure its progress on a going-forward basis.

In our initial planning towards the Tier One goal, we have identified aspirational peer institutions, including the University of Oregon, the University of Utah, the University of Colorado, Boulder, the University of Houston, the University of Central Florida, and Arizona State University. Most of these comparators are Western public universities with an RU/VH designation. They were chosen because of their similarities to UNLV. For the most part, these institutions are in urban settings and function in coordinated statewide higher education systems. Most of these have comparable student size, and most do not have schools of medicine or agriculture. Proposers should review and comment on these peer institutions and how/whether they would use them in their proposed process.

2. **UNIVERSITY OF NEVADA, LAS VEGAS**

UNLV is located in the city of Las Vegas and is emerging as a premier urban university. UNLV currently has over 220 undergraduate, masters, and doctoral degree granting programs and serves approximately 28,000 students. Additionally, there are approximately 3,000 faculty and staff. The University’s 340-acre campus is located in the southeast part of the City, near the McCarran International Airport and the Las Vegas Strip.

3. **TERMINOLOGY**

<table>
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<th>Acronym</th>
<th>Definition</th>
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<tr>
<td>RFP</td>
<td>The term “RFP” as used throughout this document will mean Request for Proposal.</td>
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<tr>
<td>PROPOSER</td>
<td>“Proposer(s)” as used throughout this RFP document will mean the respondent(s) to this Request for Proposal or you, as applicable.</td>
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<tr>
<td>CONTRACTOR</td>
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<tr>
<td>CONTRACT DOCUMENTS</td>
<td>The Request for Proposal documents, Proposer’s Proposal and any mutually agreed upon written modifications</td>
</tr>
<tr>
<td>CONTRACT</td>
<td>“Contract” is the final agreement with the Contractor.</td>
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The term “Director” as used throughout this document will mean the University of Nevada, Las Vegas Director of Purchasing and Contracts.

Request for Proposal, RFP

Proposer form submitted in Section F by an authorized representative for the Company named on said form, acknowledging that he/she/it has examined this RFP including any related documents, and hereby offers to furnish all labor, materials, tools, supplies, equipment and services necessary to comply with the specifications, terms and conditions set forth herein and at the prices (or royalty rates/Royalty Fee payments, as applicable) stated.

Proposer form submitted in Section E defining the royalty percentage payments for Proposer (“Proposer Payment”) and the related royalty fee payments to UNLV (“UNLV Royalty Fee”).

By submitting a Proposal, you and all respondents (as applicable), acknowledge and agree with the terms and conditions upon which the Proposals will be evaluated, and the Contract awarded as set forth in Section C.

Included in this RFP are certain standard minimum contract terms and conditions that shall be included in the final and more extensive Contract with the Contractor. All UNLV contracts are subject to existing contracts (and any replacement contracts thereof).

University of Nevada, Las Vegas

The Nevada System of Higher Education. NSHE is Nevada’s public higher education system. It is comprised of four community colleges, one state college, two universities and one research institute.

The elective body that has been vested by the Constitution of the State of Nevada to have exclusive control and administration of NSHE. The Board of Regents is the contracting party for any NSHE contract. The Board of Regents acts on behalf of UNLV.

“Company” shall mean the legal entity of the applicable Proposer, whether a sole proprietorship, corporation, LLC, Partnership, or other legal entity, and any person(s) acting on behalf of such entity.
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UNLV invites the submission of Proposals on the material and/or services specified within this RFP. Please read carefully all instructions, introduction, general terms and conditions, Purchase Order terms and conditions, scope of work and/or specifications, Pricing or Royalty Fee Response Form, RFP Response Form, sample insurance form, and Minimum Contract Terms, if applicable. Failure to comply with the instructions, terms and conditions, scope of work and/or specifications, of this RFP may result in your Proposal being declared non-responsive.

1. **PREPARATION AND SUBMISSION**

   a) The Proposer is expected to examine the entire RFP including any attachments. Failure to do so will be at the Proposer’s risk.

   b) If it becomes necessary to revise any part of this RFP, a written addendum will be provided to all Proposers. UNLV is not bound by any oral representations, clarifications, or changes made in the written specifications by UNLV employees, unless such clarification or change is provided to proposers in written addendum form from the Purchasing Department. All addenda must be acknowledged on the **RFP Response Form**. Proposal may be considered non-responsive in the event Addenda are not acknowledged.

   c) All Proposals shall be typed in a font no smaller than 10 points on 8 ½” x 11” paper bound with tabbed dividers labeled by section to correspond with the evaluation information requested.

   d) **If applicable, prices are to be submitted on the Pricing Response Form provided or true copies thereof** and must be manually signed by pen. If any erasures or changes appear on the form, each such correction must be initialed by the person signing the Proposal. Proposers shall include with their forms the necessary documents or attachments as required in this RFP document. **All figures must be written in ink or typewritten.** If there are discrepancies between unit prices quoted and extensions, the unit price will prevail.

   e) Proposals along with all required documents as described in this RFP must be sealed and submitted in an envelope with the response form and MUST indicate the name of the Proposer, RFP number, title as listed on the first page of the RFP, and date and time of opening on the outside of the envelope. **Telegraph, facsimile, email or telephone Proposals will not be considered. Pricing MUST be submitted in a separate sealed envelope.**

   f) The Proposer should submit the required number of responses as indicated on the first page of this RFP. The name of the Proposer’s Company shall be indicated on the spine and/or cover of each binder submitted.

   g) No responsibility will attach to UNLV or any official, regent, or employee thereof, for the pre-opening of, post-opening of, or the failure to open, a Proposal not properly addressed and identified.

   h) Alterations, modifications or variations may not be considered unless authorized by this RFP or by an addendum.

   i) When not otherwise specified, Proposer must definitely state time of proposed delivery. Days must be calculated in consecutive calendar days.

   j) All equipment or supplies shall be new, and of the manufacturer’s current model unless specified herein.

   k) Any irregularities or lack of clarity in the RFP should be brought to the attention of the Purchasing Department, as soon as possible so an addendum may be furnished to all Proposers.

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Any clarification of instructions, terms and conditions, insurance or offer preparation shall be made only by the official Purchasing Representative. Verbal clarifications will not be binding. Written clarifications will be by addenda and posted on the UNLV Website: [http://go.unlv.edu/purchasing/solicitations](http://go.unlv.edu/purchasing/solicitations) and/or faxed to all prospective Proposers who received a copy of the RFP. Proposers who have registered with the Purchasing Department may be notified via fax as well.

I) Altering any of this RFP may render the Proposal null and void.

m) Companies submitting a Proposal in response to this RFP are certifying that it has had no contact with an employee or member NSHE/UNLV in any manner that would give that Company submitting such a Proposal, any advantage over any other Company submitting one. Employees and members of NSHE/UNLV shall not receive any compensation, in any manner or form, nor have any vested interest, directly or indirectly, of any kind or nature inconsistent with loyal service to the public. A violation of the above shall be just cause for rejection of that particular Proposal without further consideration.

n) All Proposers, by signing the **RFP Response Form**, certify that they agree to the terms and conditions set forth in this RFP and attached Minimum Contract Terms *(including all insurance requirements)* unless otherwise stated.

o) All Proposers, by signing the **RFP Response Form**, certify that they are Equal Opportunity/Affirmative Action Employers, unless otherwise stated.

p) Proposals, attachments and **RFP Response Form** shall be enclosed in sealed envelopes and submitted as instructed on page one of this RFP document.

q) UNLV accepts no responsibility or liability for any costs incurred by a responding Company prior to the execution of the Contract.

r) UNLV reserves the right to contract for less than all of the services identified herein.

s) **Proposals are not to contain confidential/proprietary information.** UNLV is subject to the Nevada Public Records Law. Proposals must contain sufficient information to be evaluated without reference to any confidential or proprietary information. Any Proposal submitted that is marked "confidential" or "proprietary," or that contains materials so marked, may be returned to the Proposer and not be considered for award.

2. **EVALUATION OF PROPOSALS**

a) At the date and time stated in this RFP, all Proposals will be opened publicly and the name of the respondents/Proposers will be recorded. To maintain confidentiality of all responses, no other information will be revealed at the opening or during the evaluation process.

b) An evaluation committee shall evaluate Proposals based on the criteria listed below. UNLV reserves the right to create a “short list” of Companies to be interviewed. The Companies invited to interview will be evaluated again using the same criteria, but the second scoring will be based on each respondent’s/Proposer’s presentation and discussion. At the conclusion of the evaluation, the committee will recommend the Company(ies) for award.

c) A Contract will be awarded on the basis of which Proposal(s) UNLV deems best suited to fulfill the requirements of this RFP and meet UNLV’s needs. UNLV also reserves the right not to make an award if it is deemed that no single Proposal fully meets the requirements of this RFP and/or meets the needs of UNLV.
d) UNLV will be the sole judge as to the acceptability, for our purposes, of any and all Proposals.

e) Any letters of recommendation that are submitted with the Proposal, but not specifically requested, will not be evaluated.

f) Proposals will be evaluated according to the evaluation criteria stated below:

**Weighted Evaluation Criteria**

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**Total Possible Points**

200

All responses listed below must be specifically aimed towards the specific requirements UNLV has identified for this engagement, which are repeated below. In each section, it is important for the proposers to reference how their team and approach deals with appropriate requirements noted below.

1. Create and facilitate an appropriate structure and process for UNLV to move forward efficiently and effectively through this process, engaging on and off campus constituents, and consistent with an overall agreed-upon schedule.

2. Work with the current information that UNLV has already developed as its assessment of the existing environment (and develop any additional information deemed necessary) to provide a detailed assessment of the existing environment, capabilities, and challenges for UNLV relative to moving forward to achieve our Tier One goal. This assessment should include, but not necessarily be limited to, the identification of UNLV’s needs in terms of any revisions to organizational structure or support structures, and specific types of resources (people, funding) that such revisions would require. Quantify and qualify this information into a “gap” analysis of the key issues for which progress is required in order to achieve our Tier One goal.

3. Assist UNLV with developing a specific schedule and plan to achieve our Tier One goal, including specific scheduling for regular engagement with the various UNLV and community constituencies at important steps in the process.

4. Assist UNLV with creating a specific assessment process and metrics to allow us to measure progress on our Tier One objective going forward.
1. Company Background, Experience, and References 20 POINTS

A. Executive Summary

Provide a Company description, history, and high-level corporate overview.

B. Describe if your firm has had a Contract terminated for default in the last five years. Termination for default is defined as notice to stop performance due to the Proposer’s non-performance or poor performance or if the issue of performance was either: (a) not litigated due to inaction on the part of the Proposer; or (b) litigated and such litigation determined that the Proposer was in default. Submit full detail of their terms for default including the other parties’ name, address, and telephone. Present the Proposer’s position on the matter. UNLV will evaluate the facts and may, at its sole discretion, or may not reject the proposal on the grounds of past experience. Indicate if no such termination for default.

C. Specify if the company has ever filed bankruptcy, been in loan default, or if there are any pending liens, claims or lawsuits against the firm.

D. UNLV is expecting to work with a team of consultants who have significant and relevant experience working on projects similar to those described in this solicitation. For the specific members of the team chosen to work on the UNLV project, indicate their specific experience relative to working with research universities on planning and implementation consulting services.

1. How many total planning and implementation master planning engagements have members of the team completed in the last five (5) years and with what institutions?
2. How many planning and implementation engagements have members of the team completed with higher education research institutions or higher education systems in the last five (5) years (and what institutions and systems)?

E. Identify three customers for whom Consultant has completed similar projects. The customers/projects provided should have been performed by one or more of the team members proposed for UNLV’s project. The examples should be of work done on campuses or organizations similar to UNLV in size and complexity. For each customer, please provide the following information:

1. Name and address of the organization
2. Year the project was completed
3. Institutional contact person (name, position while the plan was being completed as well as current position, phone number, and e-mail address)
4. General description of the engagement
5. Information about the primary responsibilities assumed by your company on each project
6. Names and related responsibility of the consultant team members primarily responsible for doing the work
7. Explanation of why these planning experiences are comparable to the one proposed at UNLV
8. Original project budget amount, final project amount, and whether the project was completed within budget, if not, describe contributing factors
9. Number of days allotted for project completion and whether the project was completed as scheduled, if not, describe contributing factors

2. Project Experience and Project Team  

A. Describe why your company’s planning and implementation experience fits with UNLV’s Tier One planning and implementation needs. (Maximum 2 pages)

B. Provide a list of the consulting staff that will be assigned to the UNLV project. It is highly important that the staff have experience developing planning and implementation for higher education, high research institutions. Substitution for assigned consulting staff to this project, after submittal of this proposal, will be subject to review and approval by UNLV. Also list the lead consultant, who will be the chief point of contact between the firm and the Steering Committee.

C. Provide an organizational chart that reflects how the team will be structured.

D. For each of the proposed members of the project team provide a summary of his or her experience on a planning and implementation team at a research higher education institution or equivalent including:
   a. Clients and dates of major engagements
   b. Summary of the tasks performed for each of the major engagements listed
   c. Area of expertise
   d. Relevant certifications
   e. Progression through the Proposer’s organization and/or through the profession.

E. Provide resumes of the key team members who will be working on the UNLV project.

3. Project Approach and Management  

A. Describe the approach that will be used to implement the project. The description should include the following:
   1. General approach for completing the goals of the project
   2. Proposed phases, if any
   3. Proposed deliverables
   4. Provide a proposed schedule for the engagement based on your experience with similar projects and your understanding of UNLV’s needs. Indicate how you would organize the engagement to ensure that the proposed schedule is met.
   5. Plans to ensure good communication throughout the process
   6. Any other items Proposer deems appropriate

B. State what budget, schedule, and scope control techniques your company intends to utilize for this project.

4. Competing Workload and Staffing Plan  

List Company’s current workload and describe the company’s ability to undertake and complete the project on time and within budget in the context of the company’s currently contracted projects. (Maximum 2 pages)

5. Pricing  

Proposers are instructed to provide their fees in Section E, RFP Pricing Response Form.
Complete Section E Pricing Response Form. Technical/Evaluation and Price proposals must be submitted in separate, sealed envelopes. Note: No cost information is to be included in the Offeror's technical/evaluation proposal. The Technical and Cost proposal envelopes should be submitted together in a single sealed package/envelope.

3. LATE PROPOSALS

Formal, advertised Request for Proposals indicate a time by which the Proposals must be received in the Purchasing Department. Any Proposals received after that date and time will be rejected and not be considered or will be returned unopened upon request by, and at the expense of the Proposer. Proposer is responsible for ensuring third party deliveries arrive at the time and place as indicated in this RFP document.

4. PUBLIC OPENING OF RFPs

At the date and time stated in this RFP, all Proposals will be opened publicly and the name of the respondents/Proposers will be recorded. To maintain confidentiality of all responses, no other information will be revealed at the opening or during the evaluation process. Proposers, their authorized agents and other interested parties are invited to be present.

6. WITHDRAWAL OF PROPOSAL

Any Proposer may request withdrawal of a posted, sealed RFP prior to the scheduled opening time provided the request for withdrawal is submitted to the Purchasing Department in writing, or presents themselves in person with proper identification to the Purchasing Department and verbally requests the Proposal be withdrawn and signs for its receipt.
1. **ACCEPTANCE PERIOD**

The Proposer agrees to a minimum of 120 calendar-day acceptance period from the date of public opening.

2. **APPROPRIATIONS**

The terms of any Contract issued are contingent upon sufficient appropriations and authorizations being made by UNLV for the performance of the Contract. If sufficient appropriations and authorizations are not made by UNLV, the Contract shall terminate, without penalty, upon written notice being given by UNLV to Proposer. UNLV’s decision as to whether sufficient appropriations are available shall be accepted by Proposer and shall be final.

3. **AWARD OF CONTRACT**

   a) Award will be made to the most responsible and responsive Proposer(s). The basis of award will be determined by evaluation of items as listed in section titled "Evaluation of Proposals" and any other established purchasing methods that are applicable, which may include life cycle cost, quality, availability, conformance to specifications, financial capability and service, all in the best interests of the requesting department and UNLV.

   b) UNLV reserves the right to award on a multi-year basis and, if in the best interest of UNLV, to award to multiple vendors.

   c) The initial term of the Contract will be one year (“Initial Term” or “Term”). Upon mutual agreement of both parties, the Contract may be extended for an additional one (1) year renewals terms (“Renewal Term(s)” or “Term(s)”).

   d) The Proposer is solely responsible for the content of its Proposal and ensuring that it best meets the evaluation criteria set forth in this RFP. Previously published data in support of experience, financial or performance capability will be evaluated if such data reflects a current position and such data is submitted as a part of the response to this RFP.

   e) UNLV reserves the right to reject any or all Proposals or any part(s) thereof and to waive informalities and minor irregularities in the Proposals received.

   f) A formal, more extensive Contract will be signed by and between the successful Proposer(s)/Contractor(s) and UNLV to perform this service.

   g) The terms and conditions contained in the attached Minimum Contract Terms or, in the sole discretion of UNLV, terms and conditions substantially similar to those contained in the Minimum Contract Terms, will be included in a more extensive and detailed Contract that results from this RFP. If Proposer takes exception to the Minimum Contract Terms (including the insurance requirements), or any general terms or conditions set forth herein, Proposer will submit a specific list of the exceptions as part of its response to this RFP. Proposer’s exceptions will be reviewed by UNLV and may result in disqualification of Proposer’s offer as non-responsive to this RFP. If Proposer’s exceptions do not result in disqualification of Proposer’s response, then UNLV may consider Proposer’s exceptions when UNLV evaluates the Proposer’s response.
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h) UNLV and its Purchasing Department reserve the right to enter into discussions with anyone, or all of the Proposers after Proposals have been initially reviewed by UNLV. Such discussions may be for clarification of Proposal content contained in a responsive Proposal and/or may result in request for a "Best and Final" offer from Proposer(s). Such responses shall be subject to all provisions, terms and conditions as set forth in the RFP, unless otherwise modified.

i) Any governmental, state, or public entity within the State of Nevada may utilize this RFP at their option to obtain goods or services at the agreed upon price(s) throughout the term of the resulting Contract with the authorization of the successful Proposer(s). UNLV is not liable for the obligations of the governmental entity that joins or uses the resulting contract.

4. **COMPLIANCE**

Proposers are required to comply with all applicable OSHA, EPA, ADA, HIPAA, FERPA, NCAA, GLBA provisions and any and all other relevant state and federal standards, codes and regulations that may apply.

5. **CONFIDENTIAL TREATMENT OF INFORMATION**

Proposers shall preserve in strict confidence any information obtained, assembled or prepared in connection with the performance of this RFP.

6. **CONFLICT OF INTEREST**

Companies submitting a Proposal in response to this RFP are certifying that it has had no contact with an employee or member of the NSHE/UNLV in any manner that would give that Company submitting such a Proposal, any advantage over any other Company submitting one. Employees and members of the NSHE/UNLV shall not receive any compensation, in any manner or form, nor have any vested interest, directly or indirectly, of any kind or nature inconsistent with loyal service to the public. A violation of any of the above shall be just cause for rejection of that particular Proposal without further consideration.

7. **DEFAULT OF CONTRACT**

In case of default of the Contract by Contractor, UNLV may procure the articles or services from the other sources and hold the Contractor responsible for any excess cost occasioned thereby; provided, that if public necessity requires the use of materials or supplies not conforming to the specifications they may be accepted and payment therefore shall be made at the proper reduction in price or increase in Royalty Fee payment, as applicable.

8. **DISQUALIFICATION OF PROPOSERS**

Proposers may be disqualified and rejection of Proposals may be recommended by the Purchasing Department for any of (but not limited to) the following causes:

a) Failure to use the forms furnished by UNLV.

b) Lack of signature by an authorized representative on the RFP Response Form or to comply with any applicable reporting requirements.

c) Failure to properly provide a full response in the RFP Response Form, Pricing Response Form or Royalty Response Form, as applicable.

d) Evidence of collusion among Proposers.
e) Unauthorized alteration of forms.

f) Failure to submit requested documents.

g) Failure to furnish proof of receipt of any addendum pertaining to a particular project.

h) Any Proposer who has defaulted on prior contracts or is guilty of misrepresentation by any member of that particular Company.

i) UNLV reserves the right to waive any minor informality or irregularity.

9. **FAILURE TO FURNISH AT SPECIFIED (PRICE/ROYALTY RATE- INSERT AS APPLICABLE)**

If a successful Proposer fails to furnish any item at the price specified in this RFP, whether such failure is due to a mistake of fact by the Proposer or any other reason, the Director of Purchasing UNLV, may cause the name of such Proposer to be removed from the list containing the names of prospective Proposers to whom Request for Proposals are mailed, for such period of time, not exceeding 1 year or less than 6 months, or the payment of a penalty of five percent (5%) of total price of all items on which was submitted (or an additional payment of five percent (5%) of the total Royalty Rate owed to UNLV, as applicable), as the Director of Purchasing may determine.

10. **FREIGHT TERMS**

a) Successful Proposer must ship goods using UNLV FED EX account number. Prices submitted must not include freight.

b) Any Proposal submitted with alternate shipping terms other than as stated above may be cause for disqualification of the Proposal.

11. **INSPECTION AND ACCEPTANCE**

Inspection and acceptance will be made at destination.

12. **PAYMENT TERMS**

Payments shall be made within thirty (30) days of acceptance of the related invoice, unless otherwise stated. Should the acceptance of such invoices be in doubt, the successful Proposer shall not be due any interest or penalty on any unpaid amounts.

13. **PROMPT PAYMENT DISCOUNTS**

The offered discount of a successful Proposer will not form a part of the award evaluation. In connection with any discount offered, time will be computed from the date of delivery of the equipment or supplies at destination or from the date the correct invoice is received by UNLV, whichever is later. Payment is deemed to be made for the purpose of earning the discount the date UNLV check is mailed.

14. **PROTESTS**

Any Bidder, offeror or contractor who is allegedly aggrieved in connection with the solicitation or award of a contract may protest. The protest must be submitted in writing to the Director of Purchasing, within seven (7) days after such aggrieved person knows or should have known of the facts giving rise thereto. If the protest is not resolved by mutual agreement, the Director of Purchasing will promptly
issue a decision in writing to the Protestant. If the protestant wishes to appeal the decision rendered by the Director of Purchasing, such appeal must be made in writing to the Senior Vice President for Finance & Business within five (5) days of the receipt of the decision by the Director of Purchasing. The decision of the Senior Vice President for Finance & Business will be final. The Senior Vice President for Finance & Business need not consider protests unless this procedure is followed.

To be considered, all Protests must identify the following:

a) The name, address, and telephone number of the protester,
b) The signature of the protester,
c) Identification of the solicitation title and number being protested,
d) A detailed statement of the legal and factual grounds of the protest, including copies of relevant documents, and
e) The form of relief requested.

15. **SAMPLES**

As applicable, Proposers may be required to furnish a sample of the product being offered after the RFP opening for further evaluation. Proposers will be responsible for any charges involved in shipping and picking up their samples.

16. **SMALL AND LOCAL BUSINESS CONCERNS REPORTING REQUIREMENTS**

UNLV supports equal opportunity for minority owned, women-owned, and other small disadvantaged business enterprises (MWDBE) to compete for contracts awarded by UNLV. UNLV also supports efforts to encourage local businesses to compete for UNLV contracts. In addition, UNLV supports finding opportunities for such (MWDBE) and local business concerns to participate as subcontractors or Tier 2 suppliers in large contracts. A “tier 2 supplier” or subcontractor is a supplier who is contracted for goods or services with the prime contractor, and may include, but is not limited to (MWDBE) and local business enterprises.

a) In compliance with NSHE policy, a Proposer responding to any RFP for the purchase of goods or services that is anticipated to exceed $1,000,000 at any time during the life of the contract shall provide the following reporting information in its response:

   (1) Proposer’s historical and anticipated commitment to Tier 2 MWDBE and local business enterprises. At a minimum, Proposer must provide historical information for the most recently completed fiscal year (July 1 through June 30) and their anticipated commitment to the current fiscal year in which this RFP is issued.

   (2) A listing of Tier 2 suppliers, including local and MWDBE suppliers, that will be given the opportunity to be considered and/or utilized as subcontractors for any work performed as a result of this RFP. The listing must include the following information:
   - The name, city and state
   - Type of Tier 2 status (local, women owned, minority/and or disadvantaged)
   - Any certification of such status including the entity granting the certification if applicable

   (3) This is a reporting requirement and will not be used for evaluating any Proposal. However, failure to provide a complete Proposal in response to this RFP could result in rejection of the submittal as incomplete.

b) Any award from this RFP that results in a contract for goods or services that is anticipated to exceed $1,000,000 at any time during the life of the contract will require the Proposer to
Provided, at a minimum, annual reports listing expenditures with MWDBE and Local Subcontractors. These reports pertain only to expenditures that are directly attributable to the UNLV prime Contract. The report shall contain the following information:

- The name, city and state; type of Tier 2 status (local, women owned, minority/and or disadvantaged); and any certification of such status including the entity granting the certification if applicable. If a business concern meets more than one definition (e.g. local and women-owned, or minority and women owned), that should be identified.
- A description of the goods or services purchased.
- The amount of expenditures with the subcontractor attributed to the prime contract for the most recent completed fiscal year (July 1 through June 30).
- The reporting information must be available to UNLV by September 15.

c) Definitions

1) Definition of Local Business Enterprise. "Local Business Enterprise" is intended to mean a business concern that is a) owned 51% or more by Nevada residents, b) is headquartered in Nevada, or c) a majority of employees of the business are Nevada residents.

2) Definition of Disadvantaged Business Enterprise (DBE). "Disadvantaged Business Enterprise" is intended to mean a business concern owned by a minority or woman that is at least fifty-one percent (51%) unconditionally owned by one or more minority or women individuals who are both socially and economically disadvantaged, or a publicly owned business that has at least fifty-one percent (51%) of its stock unconditionally owned by one or more such individuals and that has its management and daily business controlled by one or more such individuals. Individuals who certify that they are a member of named groups, i.e. African Americans, Hispanic Americans, American Indians and Alaska Natives (Eskimos and Aleuts) and Asian and Pacific Island Americans are to be considered socially and economically disadvantaged.

3) Definition of Minority Business Enterprise (MBE). "Minority Business Enterprise" is intended to mean a business concern owned by one or more minority individuals that is at least fifty-one percent (51%) unconditionally owned by one or more minority individuals, or a publicly owned business that has at least fifty-one percent (51%) of its stock unconditionally owned by one or more such individuals and that has its management and daily business controlled by one or more such individuals. Individuals who certify that they are a member of named groups, i.e. African Americans, Hispanic Americans, American Indians and Alaska Natives (Eskimos and Aleuts) and Asian and Pacific Island Americans are to be considered socially and economically disadvantaged.

4) Definition of Women-Owned Business Enterprise (WBE). "Women-Owned Business Enterprise" is intended to mean a business concern owned by one or more women that is at least fifty-one percent (51%) unconditionally owned by one or more women, or a publicly owned business that has at least fifty-one percent (51%) of its stock unconditionally owned by one or more such individuals and that has its management and daily business controlled by one or more such individuals.

5) Definition of Disabled Veteran Business Enterprise (DVBE). "Disabled Veteran Business Enterprise" is intended to mean a business concern of which at least 51% of the ownership interest is held by one or more veterans with service-connected disabilities; that is organized to engage in commercial transactions; and that is managed and operated on a day-to-day basis by one or more veterans with service-connected disabilities. This includes a business that meets the above requirements that is transferred to the spouse of a veteran with a service-connected disability upon the death of the veteran, as determined by the United States Department of Veterans Affairs.
(6) Definition of Small Business Enterprise (SBE). “Small Business Enterprise” is intended to mean a business concern which performs a commercially useful function, is not owned and controlled by individuals designated as minority, women, veterans, or physically-challenged, and where gross annual sales does not exceed $2,000,000.

d) All Proposers, by signing this RFP Response Form, certify that they are Equal Opportunity/Affirmative Action Employers, unless otherwise stated.

17. **SUSTAINABILITY**

a) A key focus of UNLV is to minimize the impact the procurement of goods and services has on the local environment. UNLV is committed to sustainable economic, social, and environmental practices in all operations involving UNLV. It is important that Proposers share this commitment as well. Therefore, sustainable goods and services should be offered whenever available or specifically when required in the RFP.

b) UNLV may request the successful Proposer to provide reports related to sustainability on all goods and services provided under its Proposal. Reports may include, but are not limited to: sustainable attributes of each product or service, the dollar and percentage amount spent on sustainable or environmentally preferred products and services, and the total amount spent by UNLV.

c) All electronic equipment UNLV purchases must be Energy Star rated (or, if there is no Energy Star rating for the desired equipment, energy efficient models or substitutes are preferred). The requirement to purchase Energy Star rated equipment will improve UNLV's energy and financial performance while distinguishing our institution as an environmental leader.

18. **TAXES, LICENSES AND PERMITS**

a) It is the Proposers’ responsibility to secure all required licenses, permits and insurance necessary for the proper execution and completion of the work/Services involved. UNLV is exempt from paying state, local and federal excise taxes.

b) Companies conducting business for profit in Nevada are required to have a current Nevada business license pursuant to NRS 76.100 (1) unless the entity is either a) a non-profit corporation or b) meets the requirements for an exemption and has filed the appropriate notice of exemption with the Nevada Secretary of State. By submitting its Proposal, the Proposer certifies that it has a current Nevada business license or it is exempt and agrees to provide immediate notice to UNLV's Purchasing Department in the event the license is no longer valid.

c) NSHE/UNLV is exempt from Nevada State sales tax as provided by Nevada Revised Statutes 372.325 and 374.330. The NSHE/UNLV State Tax Exempt Number is RCE-000-441. The Federal Tax ID number is 88-6000024.
SECTION D
SCOPE OF WORK/SPECIFICATIONS

A. Expectations for the Consultants

The overall requirements for the selected consultant are again highlighted below. The proposers need to customize their responses to address these requirements.

1. Create and facilitate an appropriate structure and process for UNLV to move forward efficiently and effectively through this process, engaging on- and off-campus constituents, and consistent with an overall agreed-upon schedule.

2. Work with the current information that UNLV has already developed as its assessment of the existing environment (and develop any additional information deemed necessary) to provide a detailed assessment of the existing environment, capabilities, and challenges for UNLV relative to moving forward to achieve our Tier One goal. This assessment should include, but not necessarily be limited to, the identification of UNLV’s needs in terms of any revisions to organizational structure or support structures, and specific types of resources (people, funding) that such revisions would require. Quantify and qualify this information into a “gap” analysis of the key issues for which progress is required in order to achieve our Tier One goal.

3. Assist UNLV with developing a specific schedule and plan to achieve our Tier One goal, including specific scheduling for regular engagement with the various UNLV and community constituencies at important steps in the process.

4. Assist UNLV with creating a specific assessment process and metrics to allow us to measure progress on our Tier One objective going forward.

The consultants are also expected to:

- Develop a thorough understanding of the environment at UNLV
- Provide an analysis of needs based on both focused and broad-based interactions with campus leaders, individuals involved in the Tier One process and/or governance, and campus constituents (i.e., students, faculty, and staff)
- Ensure that the Tier One needs are thoroughly understood and addressed
- Guide the campus in preparing an action plan to achieve Tier One status.
- Advise on the best avenues for the Tier One implementation
- Develop a systematic and prioritized plan for how to best address the campus needs in light of the current environment and in anticipation of the Tier One implementation plan
- Articulate how the final plan, once implemented, helps transform UNLV to a Tier One university

B. Expectations for the Plan

The plan should:

- Cover a periods of 1-, 3-, 5-, 10-, and 20-year benchmarks
- Support UNLV’s mission and the University’s Master Plan at http://www.unlv.edu/masterplan
- Reflect input obtained from campus and community constituents and stakeholders
- Include a schedule for implementation that is reasonable and attainable
- Contain metrics to help assess the effectiveness of the plan

UNLV is expecting the consultants to use their extensive background and experience and their understanding of UNLV’s needs to recommend the details that should be included in the plan.
It is further expected that several of the topics to be included in the plan will be addressed, in part, by the development of detailed smaller plans. The individual plans need to be developed in the context of the broader Tier One Plan. The number of individual plans and the topics to be covered will be determined in collaboration with the consultants in the discovery phase of the planning process.

All action items in the Tier One Plan and in the individual plans need to include:

- Resources required, both fiscal and staffing
- Projected time frames for completing the items if appropriate resources are available
- Dependencies on the completion of other action items in the plan
- Policies that need to be in place, if appropriate
- Metric-based success criteria

C. Expected Deliverables

Suggested deliverables include:

Phase 1:
- Written structure and process defining the steps to be taken to complete this engagement
- Written plan for soliciting feedback from campus constituents
- Report incorporating an analysis of needs based on campus input
- Written report describing and summarizing all activities
- Campus presentation summarizing all activities
- Implementation plans for all action items:
  - Create and facilitate an appropriate structure and process for UNLV to move forward efficiently and effectively through this process, engaging on- and off-campus constituents, and consistent with an overall agreed-upon schedule.
  - Work with the current information that UNLV has already developed as its assessment of the existing environment (and develop any additional information deemed necessary) to provide a detailed assessment of the existing environment, capabilities, and challenges for UNLV relative to moving forward to achieve our Tier One goal. This assessment should include, but not necessarily be limited to, the identification of UNLV’s needs in terms of any revisions to organizational structure or support structures, and specific types of resources (people, funding) that such revisions would require. Quantify and qualify this information into a “gap” analysis of the key issues for which progress is required in order to achieve our Tier One goal.
  - Assist UNLV with developing a specific schedule and plan to achieve our Tier One goal, including specific scheduling for regular engagement with the various UNLV and community constituencies at important steps in the process.
  - Assist UNLV with creating a specific assessment process and metrics to allow us to measure progress on our Tier One objective going forward.

Phase 2:
- The final individual plan documents
- The final Tier One Master Plan document
- Final campus presentations
- Printed and electronic versions of all supplemental materials, presentations, and final documents

UNLV is expecting the consultants to review the list of deliverables and provide comments and suggestions for changes based on their previous experience and their understanding of UNLV’s needs.
D. Project Schedule

The University expects to use the following timeline with the most efficient use of university and consulting resources:

- Phase 1:
  - September 1, 2014: Provide an initial overview of the status of the situational analysis to the President, Provost, and Faculty Senate Chair.
  - September – October 2014: Engage the campus and external community in a feedback loop that tests the assumptions of the initial overview.
  - October – November 2014: Use the information obtained from the feedback loop to develop UNLV’s Tier One success metrics and goals/objectives, and then to engage the campus and external community in a discussion of the core strategies and action plans necessary to achieve Tier One status.
  - November 2014 – January 2015: Finalize (after engaging the campus and external community) the core strategies and action plans.
  - February – March 2015: Using the core strategies and action plans that have been developed, develop an evaluation of the organizational structure, people, support structure, and resources that need to be improved to begin the process of achieving Tier One status.

- Phase 2:
  - March – April 2015: Assist the President, Provost and Faculty Senate Chair with a rollout of the overall proposal, including a rollout of the “Report Card” that UNLV will use to measure its progress on a going-forward basis.

Phase 2 to be complete by no later than May 2015. The consultants are expected to provide a proposed schedule for the engagement based on their experience with similar projects and their understanding of UNLV’s needs. The consultants are further expected to indicate how they would organize the engagement to ensure that the proposed schedule is met.

E. Evaluation and Award Schedule

An evaluation committee shall evaluate Proposals based on the weighted criteria listed in Section B. Item 2 Evaluation of Proposals and from that list UNLV may create a “short list” of Companies to be interviewed. The Companies invited to interview will be evaluated again using the same criteria, but the second scoring will be based on each respondent’s/Proposer’s presentation and discussion. At the conclusion of the evaluation, the committee will recommend the Company(ies) for award. The tentative schedule for the Evaluation process is as follows (Subject to Change):

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
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<tbody>
<tr>
<td>June 20, 2014</td>
<td>RFP proposal due</td>
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<tr>
<td>June 26, 2014</td>
<td>Completion of the evaluation of proposals</td>
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<tr>
<td>June 26, 2014</td>
<td>Notice to the short list of Companies to Interview</td>
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<tr>
<td>June 30, 2014</td>
<td>Proposers Presentation/Interview date at UNLV Campus.</td>
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<td>Note: this is a firm date for when finalists will be</td>
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<td>interviewed. If any proposer cannot make this date</td>
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<td>for the finalist interview, it may be eliminated from</td>
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<td>consideration, at the discretion of UNLV.</td>
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<tr>
<td>July 2, 2014</td>
<td>Evaluation committee recommendation for award of contract</td>
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SECTION E  
PRICING RESPONSE FORM

Provide estimated cost of all consulting services (excluding travel costs – use second form below for travel costs) required to complete the Tier One Plan in the space below. Proposers may attach additional pricing sheets and other information related to cost. Complete Section E Pricing Response Form. Technical/Evaluation and Price proposals must be submitted in separate, sealed envelopes. Note: No cost information is to be included in the Offeror’s technical/evaluation proposal. The Technical and Cost proposal envelopes should be submitted together in a single sealed package/envelope.

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<tr>
<th>LINE #</th>
<th>DESCRIPTION</th>
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Total Estimated Cost of Project $________________

UNLV requests that the Proposer place a cap on consulting and other costs (excluding travel – see below page 22) that will be billed to UNLV for completion of this project. Please provide the maximum dollar amount that will be billed to UNLV for consulting and other costs required to complete the Tier One Plan. $______________
1. If UNLV shall be expected to pay reimbursable costs. Please detail what those costs include and provide a Not to exceed maximum amount of reimbursable costs for the entire project.

2. Travel: Provide travel costs required to complete this project. Provide a breakdown to include estimated number of trips, cost per trip, etc. All travel and trips must be in accordance with UNLV’s travel reimbursement rates for faculty and staff (information available at [http://accountspayable.unlv.edu/Trvlman/travel.htm](http://accountspayable.unlv.edu/Trvlman/travel.htm)) and pre-approved in writing by UNLV (email acceptable) with a range or a do not exceed price. In the event that any travel exceeds the approved scope, the Contractor shall be responsible for the amount of travel expense above the permitted amount.

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<th>LINE #</th>
<th>TRAVEL COSTS DESCRIPTION</th>
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Total Travel Costs Not to Exceed $________________

3. In the event that UNLV may desire to request additional services that are outside of the scope of work as proposed in your RFP response, please provide the hourly rate(s) for those services.
**EXHIBIT A**

**CERTIFICATE OF INSURANCE**

### PRODUCER

- COMPANY A
- COMPANY B
- COMPANY C

### INSURED

- COMPANY A
- COMPANY B
- COMPANY C

### COVERAGES

This is to certify that the policies of insurance listed below have been issued to the insured named above for the period indicated, notwithstanding any requirement term or condition of any contract or other document with respect to which this certificate may be issued or may pertain the insurance afforded by the policies described here in is subject to all the terms, exclusions and conditions of such policies. Limits shown may have been reduced by paid claims.

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<th>POLICY EXPIRY DATE (MM/DD/YY)</th>
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**Board of Regents, and the Nevada System of Higher Education**

**CERTIFICATE HOLDER / ADDITIONAL INSURED**

- Board of Regents
- Nevada System of Higher Education
- 4605 Maryland Parkway
- Las Vegas, NV 89154

**CANCELLATION**

Should any of the above described policies be cancelled or coverage reduced before the expiration date thereof, the issuing company will mail a written notice to the certificate holder named to the left.

**AUTHORIZED REPRESENTATIVE**

* Sample certificate of insurance includes copyrighted material of ACORD Corporation with its permission.
These Minimum Contract Terms set forth the minimum contract terms and conditions that will be applicable to a Contract resulting from this RFP. The final Contract will include details specific to the scope of this RFP, and any services that are excluded, due to existing agreements or replacement agreements thereof. It is important to note any objections to these Minimum Contract Terms (including all insurance requirements), since the final Contract will be longer and contain more, rather than less terms and conditions than the following:

This Contract #_____ (“Contract”) is made effective as of the date last signed below by any authorized signatory (the “Effective Date”) by and between the Board of Regents of the Nevada System of Higher Education (“NSHE”), on behalf of the University of Nevada, Las Vegas, (INSERT DEPARTMENT NAME), (“UNLV or UNLV”) and (INSERT NAME OF COMPANY), a [INSERT STATE AND MANNER OF ORGANIZATION, E.G. CORPORATION, LIMITED LIABILITY COMPANY), (INSERT EIN #) (“Contractor”), and is based on the following facts:

RECITALS

UNLV ________________ [INSERT DESCRIPTION OF BUSINESS ACTIVITIES FOR WHICH UNLV REQUIRES SERVICES].

On ____________, 20___, UNLV issued its Request for Proposal No. _____ (the “RFP”) seeking proposals from qualified Proposers to provide ________ services in connection with the ________.

On ________________, 20___, Contractor submitted a proposal (“Proposal”) in response the RFP. The Proposal was later modified by Contractor’s “Best and Final Offer” on __________, 20___.

On ________________, 20___, UNLV selected Contractor’s Best and Final Offer as the one best suiting its needs.

Based on the foregoing Recitals, and for other valuable consideration, the parties agree as follows:

AGREEMENT

ARTICLE I
TERM

A. INITIAL TERM

The Contract shall commence as of the Effective Date and remain in effect for one (1) year, unless otherwise terminated in accordance with this Contract (“Initial Term” or “Term”).

B. RENEWAL TERM
C. CONTRACT EXTENSION

Without renewing the Term of this Contract, UNLV shall have the right to extend this Contract for up to ninety (90) calendar days from its expiration date of the then applicable Term for any reason. UNLV may exercise this right by providing written notice to Contractor at least ten (10) calendar days prior to the expiration of this Contract. Should UNLV exercise its right to extend this Contract for ninety (90) days beyond the expiration of this Contract, Contractor shall be entitled to receive consideration as provided for in this Contract, pro-rated for the period for which UNLV requests additional services.

ARTICLE II
SCOPE OF CONTRACT

Contractor shall provide the following services (“Services” (including any applicable Deliverables)):

________________________________________________________________________________________

________________________________________________________________________________________

This Contract, together with all attachments, addenda, and exhibits, the RFP, the Contractor’s Best and Final Offer (including all modifications, but not including any legal terms and conditions), and the Proposal (including all modifications, but not including any legal terms and conditions) [INSERT AS APPLICABLE. DO NOT INCLUDE “BEST AND FINAL,” UNLESS THERE IS A BEST AND FINAL] constitutes the entire agreement between the parties and supersedes all previous agreements, whether written or oral between the parties with respect to the subject matter hereof, whether express or implied and shall bind the parties unless the same be in writing and signed by the parties. The parties further understand and agree that the other party and its agents have made no representations or promises with respect to this Contract, except as in this Contract expressly set forth. In the event of conflict among any of the terms and conditions set forth in any of the preceding documents, the terms and conditions of such documents shall govern in the following order of precedence: (1) this Contract, (2) the RFP, (3) Contractor’s Best and Final Offer (including all modifications, but not including any legal terms and conditions), and (3) the Proposal (including all modifications, but not including any legal terms and conditions). Contractor agrees to be bound by any warranties and representations made by Contractor in the Proposal and shall notify UNLV immediately if there are any material changes to the warranties and representations set forth by Contractor in its Proposal, as applicable.

UNLV may, at its sole option, develop additional job-specific scopes of work (“Scopes of Work” or “SOW”). In the event that UNLV elects to request additional services from Contractor, additional scope, schedule, and compensation will be negotiated with Contractor. Nothing in this Contract shall be construed as guaranteeing Contractor that any additional Scopes of Work will be actually requested.

ARTICLE III
CONSIDERATION

The amount to be paid to Contractor for work performed under this Contract is estimated to be $X. The total amount for Contractor’s Proposal shall not exceed _________________. Notwithstanding the foregoing, UNLV, at its sole discretion may request additional ___________ at the same unit pricing.

In the event that UNLV requests additional services from Contractor during the Term of this Contract or during any allowable Renewal Term(s), payments shall be made as agreed to between Contractor and UNLV but in no case will payments for such additional services be made until such services are performed and accepted by UNLV. Any such payments and any such payment schedules shall be as negotiated between UNLV and Contractor prior to the commencement of any work or Services.
All payments shall be made within thirty (30) days of acceptance of the related invoice. Should the acceptance of such invoices be in doubt, Contractor shall not be due any interest or penalty on any unpaid amounts.

ARTICLE IV
DEFAULT

A. DEFAULT BY CONTRACTOR

UNLV shall provide Contractor written notice of any material breach of this Contract. Should Contractor fail to cure such material breach within ten (10) business days following receipt of written notice, UNLV shall have the right at its sole discretion, in addition to all other applicable remedies at law or in equity, to terminate further performance of this Contract. On the effective date of the termination, Contractor shall terminate all work and take all reasonable actions to mitigate expenses, and Contractor shall immediately refund UNLV a pro-rata amount of any advance or prepaid unearned monies. In case of default by Contractor, the UNLV reserves the right to hold Contractor responsible for any actual, consequential or incidental damages.

B. DEFAULT BY UNLV

Contractor shall provide UNLV written notice of any material breach of this Contract. Should UNLV fail to cure such material breach within ten (10) business days following receipt of written notice, Contractor shall have the right, in addition to all other applicable remedies at law or in equity, to terminate further performance of this Contract. Notwithstanding the foregoing, on the date of termination for a material breach by UNLV, Contractor shall terminate all work and take all reasonable actions to mitigate expenses. Notwithstanding anything to the contrary herein and regardless of choice of law, UNLV hereby asserts and shall be entitled to claim sovereign immunity and be entitled to all applicable liability limits and statutory protections, including, but not limited to those set forth in NRS Chapter 41.

ARTICLE V
INSURANCE, LIABILITY & INDEMNIFICATION

A. INSURANCE

Contractor shall be fully responsible for and shall indemnify UNLV for any acts or omissions of any contractors, subcontractors, design builders, subdesign builders, architects, subarchitects, engineers, consultants, subconsultants, service providers, and vendors engaged by Contractor to perform any of the Services (collectively, “Subcontractor(s)”). Contractor (which for the purposes of this Article shall include Subcontractor(s)) is required, at its sole expense, to procure, maintain, and keep in force for the duration of this Contract, work, Services or event, the following insurance coverage conforming to the minimum requirements specified below unless a change is specifically agreed to in writing by UNLV. The required insurance shall be in effect on or prior to the commencement of the Contract, work, Services or event, the following insurance coverage conforming to the minimum requirements specified below unless a change is specifically agreed to in writing by UNLV. The required insurance shall be in effect on or prior to the commencement of the Contract, work, Services or event by Contractor and shall continue in force as appropriate until the latter of:

- Final acceptance, or
- Such time as the insurance is no longer required under the terms of this Contract.

1) Commercial General Liability –

- Must be on a per occurrence basis.
- Shall be at least as broad as Insurance Services Office (“ISO”) form CG 00 01 10 01 and shall cover liability arising from premises, operations, independent contractors, Subcontractors, completed operations, personal injury, products, and liability assumed under this Contract.
- Limits of Liability: $1,000,000 per occurrence and $2,000,000 annual aggregate.
2) Automobile Liability – For Services not exceeding $1,000,000 the minimum limit of liability required is a Combined Single Limit (“CSL”) of $500,000 per occurrence. For Services exceeding $1,000,000 the minimum limit of liability required is a CSL of $1,000,000 per occurrence. Coverage shall include owned, non-owned, and hired vehicles and be written on ISO form CA 00 01 10 01 or a substitute providing equal or broader liability coverage.

3) Workers’ Compensation - Employers Liability Limits shall be at least $100,000 per occurrence and for occupational disease. Workers’ Compensation is required by law for anyone with employees. Sole proprietors and corporate officers can waive coverage with mandatory affidavit available from UNLV. If providing services, Contractor shall provide proof of Workers’ Compensation insurance as required by NRS 616B.627 or proof that compliance with the provisions of Nevada Revised Statutes, Chapter 616A-D and all other related chapters, is not required.

4) Subrogation must be waived against “The Board of Regents of the Nevada System of Higher Education.”

5) “The Board of Regents of the Nevada System of Higher Education” must be named as an Additional Named Insured on all primary and excess / umbrella liability policies (excluding professional liability) affording the broadest possible coverage. Endorsements shall be submitted to allow blanket addition as required by the Contract or individualized endorsement naming the NSHE/UNLV as an additional insured.

6) Insurance maintained by Contractor shall apply on a first dollar basis without application of a deductible or self-insured retention and shall not exceed $5,000 per occurrence unless otherwise specifically agreed to in writing by UNLV. Such approval shall not relieve Contractor from the obligation to pay any deductible or self-insured retention.

7) Policy Cancellation / Change in Policies and Conditions Notifications
Contractor shall:

- Have each of its insurance policies endorsed to provide ten (10) days’ notice for non-payment of premium;

- Specify that the policies cannot be canceled, non-renewed, coverage and / or limits reduced or coverage materially altered that can affect UNLV without sixty (60) days’ prior written notice to UNLV and the notices required by this paragraph shall be sent by certified mail to UNLV;

- Attach a copy of this signed endorsement to the Certificate of Insurance;

- Send to UNLV a facsimile copy of the policy cancellation and / or change of policy and conditions notice in this paragraph to UNLV within three (3) business days upon its receipt;

- Provide UNLV with renewal or replacement evidence of insurance no less than thirty (30) days before the expiration or replacement of the required insurance until such time as the insurance is no longer required by UNLV; and

- Immediately notify UNLV in writing and immediately replace such insurance or bond with insurance or bond meeting this Contract’s requirements if at any time during the period when insurance is required by this Contract, an insurer or surety fails to comply with the requirements of this Contract.

8) Ensure the Primary Policy complies as follows--
UNLV RFP 613-BC

- Contractor and parties contracting directly with UNLV must have its policy endorsed to reflect that its insurance coverage is primary over any other applicable insurance coverage available.
- Any Contractor’s insurance or self-insurance available to UNLV shall be in excess of and non-contributing with any insurance required.

9) Ensure the Loss Policy complies as follows—“The Board of Regents of the Nevada System of Higher Education” shall be named as loss payee as respects its interest in any property that Contractor has an obligation to insure on behalf of UNLV.

10) Ensure that its insurance policies be -
1. Issued by insurance companies authorized to do business in the State of Nevada or eligible surplus line insurers acceptable to the State of Nevada and having agents in the State of Nevada upon whom service of process may be made; and
2. Currently rated A.M. Best as A - IX or better.

11) Provide Evidence of Insurance Requirements
Prior to the start of any work, Contractor must provide the following documents to UNLV:
- Certificate of Insurance: The ACORD 25 Certificate of Insurance form or a form substantially similar must to show evidence the insurance policies and coverage required of Contractor;
- Additional Insured Endorsement: Original Additional Insured Endorsement(s) signed by an authorized insurance company representative(s);
- Policy Cancellation Endorsement;
- Waiver of Subrogation Endorsement;
- Endorsement reflecting Contractor insurance policies are primary over any other applicable insurance; and
- Loss Payee Endorsement.

B. OFFICIALS, OFFICERS, AGENTS, REGENTS AND EMPLOYEES OF NSHE/UNLV NOT PERSONALLY LIABLE

In no event shall any official, officer, regent, employee, or agent of NSHE/UNLV in any way be personally liable or responsible for any obligation contained in this Contract, whether expressed or implied, nor for any statement, representation or warranty made or in connection with this Contract.

C. INDEMNIFICATION

Contractor shall indemnify, defend and hold harmless NSHE/UNLV, its officers, regents, employees, and agents from and against any and all liabilities, claims, losses, demands, actions, causes of actions, fines, penalties, debts, lawsuits, judgments, costs and/or expenses, arising either directly or indirectly from any act or failure to act by Contractor or any of its officers, employees, agents, or Subcontractors, which may occur during or which may arise out of the performance of this Contract (collectively, “Claim(s)”). NSHE/UNLV will be entitled to employ separate counsel and to participate in the defense of any Claim at its sole discretion and expense. Contractor shall not settle any Claim or threat thereof without the prior written approval of NSHE/UNLV, whose consent shall not be unreasonably withheld, where the settlement would require payment of funds by NSHE/UNLV or admit or attribute to NSHE/UNLV any fault or misconduct.

ARTICLE VI

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MISCELLANEOUS PROVISIONS

A. APPROPRIATIONS

The terms of this Contract are contingent upon sufficient appropriations and authorizations being made by UNLV for the performance of this Contract. If sufficient appropriations and authorizations are not made by UNLV, this Contract shall terminate, without penalty, upon thirty (30) calendar days’ written notice being given by UNLV to Contractor, and Contractor shall immediately refund UNLV any pre-paid or advance unearned payments it made to Contractor.

B. ASSIGNS AND SUCCESSORS

Contractor shall not assign, transfer, or delegate any rights, obligations, or duties under this Contract without the prior written consent of UNLV. Notwithstanding the foregoing, Contractor shall be fully responsible to UNLV and shall indemnify UNLV for any acts or omissions of any Subcontractors hired by Contractor, regardless of whether UNLV consented to the use of any such Subcontractors.

C. COMPLIANCE

Contractor warrants and agrees that it will at all times during the Term(s), comply with all applicable local, state and federal standards, codes, statutes and regulations, including, but not limited to, OSHA, EPA, ADA, HIPAA, and provide upon request, proof of compliance with the foregoing.

D. CONFIDENTIALITY

Contractor acknowledges and agrees that it is to keep all confidential information secure and is not to disseminate or use any materials and/or data that belongs to UNLV, whether originals or copies. Contractor acknowledges that UNLV would be materially harmed if such confidentiality is not maintained and any referenced material and/or data was disseminated in any form without UNLV’s prior written approval.

E. DEBARMENT/SUSPENSION STATUS

By signing the Contract, Contractor certifies that it is not suspended, debarred or ineligible from entering into contracts with the Executive Branch of the Federal Government, or in receipt of a notice of proposed debarment from any state agency or local public body. Contractor agrees to provide immediate notice to UNLV in the event of being suspended, debarred or declared ineligible by any state or federal department or agency, or upon receipt of a notice of proposed debarment during the Term of this Contract.

F. EQUAL EMPLOYMENT OPPORTUNITY

By signing this Contract, Contractor certifies that it and its Subcontractors do not discriminate against any employee or applicant for employment or person to whom it provides services because of race, color, religion, gender, sexual orientation, gender identity, age, national origin, or disability, and that it complies with all applicable federal, state and local laws and executive orders regarding employment. In the event Contractor or its Subcontractors are found guilty by an appropriate authority to be in violation of any such federal, state, or local law, UNLV may declare Contractor in breach of this Contract and immediately terminate this Contract, and Contractor shall immediately refund UNLV any prepaid or advance unearned monies that UNLV paid to Contractor.

G. GOVERNING LAW

The parties agree that the laws of the State of Nevada shall govern the validity, construction, interpretation, and effect of this Contract, excluding any laws or principals regarding the conflict or choice of laws. Any and
all disputes arising out of or in connection with this Contract shall be litigated in a court of competent jurisdiction in Clark County, State of Nevada, and Contractor expressly consents to the jurisdiction of said court.

H. HEADINGS

The headings in this Contract are for purposes of convenience and reference only and shall not in any way define, limit, extend or otherwise affect the meaning or interpretation of any of the terms hereof.

I. INDEPENDENT CONTRACTOR

Contractor expressly agrees that Contractor’s employees and/or Subcontractors shall not be treated or considered as the servants and employees of UNLV, it being the intention of the parties that Contractor shall be and remain an independent contractor, and that nothing contained in this Contract shall be construed inconsistent with that status. Contractor covenants and agrees to save and hold harmless UNLV from and against any and all damages, claims, costs or expenses whatsoever, due to the existence of any applicable labor/employment codes, ordinances, and of any and all claims, costs and expenses in connection therewith under any claim or subrogation provided by said applicable codes, ordinances or otherwise.

J. MODIFICATION

No alteration, modification, amendment, or supplement to this Contract or any of its provisions shall be effective, enforceable or binding unless made in writing and duly signed by the parties.

K. NOTICES

Written notices required under this Contract shall be sent certified mail, return receipt requested, to:

UNLV as follows: Director of Purchasing
University of Nevada, Las Vegas
4505 S. Maryland Parkway
Las Vegas NV 89154-1033

Contractor as follows: (INSERT NAME AND ADDRESS OF CONTRACTOR)

L. OWNERSHIP OF MATERIALS

By signing this Contract, Contractor acknowledges that any materials and/or UNLV customer/user data that may result from its efforts, as related to this Contract, are the property of UNLV and, as such, may not be disseminated in any form whatsoever to any person, group or organization without the prior written authorization of UNLV. As applicable, Contractor shall provide good title to any applicable Deliverable(s) __________________________, and Contractor shall execute any additional documents necessary to secure or renew UNLV’s rights in and to any applicable Deliverable(s). Contractor warrants that it is either the owner of all methodologies used and/or Deliverable(s) transferred/licensed (as applicable) hereunder or that it has all appropriate licenses or permissions necessary to perform the Services and/or transfer/license the Deliverable(s) (as applicable).

Contractor acknowledges and agrees that the Deliverable(s), for purposes of copyright law, are deemed a "work made for hire" basis as so defined within the meaning of the Copyright Act (Title 17 of the United States Code) and that, as between Contractor and UNLV, the Deliverable(s) and all reproductions thereof shall be the sole and exclusive property of UNLV free from any claims by Contractor or anyone deriving rights through
UNLV RFP 613-BC

them. Contractor hereby grants, sells, assigns, and transfers unto UNLV, its successors, and assigns all and any of Contractor’s interest, right, title, and other intellectual property rights without limitation in and to the Deliverable(s), as well as the right to secure and renew any applicable copyrights in the original and in all derivative works in the United States and all other countries of the world, the right to redistribute the Deliverable(s) in any form and the right to sue for past, present, and future infringement of such rights, in the name of UNLV. If, for any reason, the Deliverable(s) are not deemed to be a “work made for hire,” this Contract shall operate as an irrevocable assignment of all rights thereto to UNLV, its successors, and assigns. And if for any reason the Deliverables are not designated as an assignment or a “work made for hire” then Contractor grants to UNLV, its successors, and assigns, a perpetual, exclusive, royalty-free, license to use, copy, make and redistribute the Deliverable(s) throughout the universe.

M. TAXES, LICENSES AND PERMITS

It is the Contractor’s responsibility to secure all required licenses, permits, franchises, lawful authority and insurance necessary for the proper execution and completion of the Services to be performed hereunder. Contractor warrants and agrees that it is, and shall remain for the duration of this Contract, a duly organized, validly existing entity, in good standing, with all the requisite power, permissions, licenses, permits, franchise, insurance and authorities necessary to provide the goods and/or Services. UNLV is exempt from paying state, local and federal excise taxes as provided by Nevada Revised Statutes ("NRS"). The NSHE/UNLV State Tax Exempt Number is RCE-000-441. The Federal Tax ID number is 88-6000024. Companies conducting business for profit in Nevada are required to have a current Nevada business license pursuant to NRS 76.100(1) unless the entity is either a) a non-profit corporation or b) meets the requirements for an exemption and has filed the appropriate notice of exemption with the Nevada Secretary of State. Contractor certifies that it has a current Nevada business license or it is exempt and agrees to provide immediate notice to UNLV in the event the license is no longer valid.

N. TERMINATION FOR CONVENIENCE

UNLV shall have the right at any time to terminate further performance of this Contract, in whole or in part, for any reason by providing Contractor with thirty (30) calendar days' written notice. Such termination shall be effected by written notice from UNLV to Contractor, specifying the extent and effective date of the termination. On the effective date of the termination, Contractor shall terminate all work and take all reasonable actions to mitigate expenses. Contractor shall submit a written request for incurred costs performed through the date of termination, and shall provide any substantiating documentation requested by UNLV. In the event of such termination, UNLV agrees to pay Contractor within thirty (30) calendar days after acceptance of invoice.

O. SEVERABILITY

In the event any one or more of the provisions of this Contract shall for any reason be held to be invalid, illegal, or unenforceable, such provision(s) shall be treated as severable, leaving the remaining provisions of this Contract unimpaired, and the Contract shall be construed as if such invalid, illegal or unenforceable provision(s) were not present.

P. USE OF UNIVERSITY NAME AND/OR LOGO IN ADVERTISING

Contractor acknowledges and agrees that the name of the Board of Regents of the Nevada System of Higher Education; University of Nevada, Las Vegas; Nevada State College; and any other NSHE logos, marks, trademarks, trade names, trade dress, slogans, or other indicia of ownership of the foregoing (collectively, “Marks”) are the sole property of NSHE/UNLV, and shall only be used in accordance with this Contract. UNLV hereby grants Contractor a non-exclusive, non-transferrable, revocable, limited license to use the Marks solely for the purposes of performing the Services set forth herein and not for Contractor’s own promotional purposes.
without the prior written approval of UNLV. Contractor may only display the Marks in the manner approved in advance by UNLV and the license to use the Marks shall terminate the earlier of i) the conclusion of the applicable ii) the termination of this Contract, or iii) UNLV’s written revocation of the use of the Marks (email acceptable).

Q. WAIVER

A failure or delay of either party to enforce at any time any of the provisions of this Contract shall not be construed to be a waiver of a party’s right to enforce strict compliance of such provisions(s) of this Contract.

R. SMALL AND LOCAL BUSINESS CONCERNS REPORTING REQUIREMENTS

1) UNLV supports equal opportunity for minority owned, women-owned, and other small disadvantaged business concerns (“MWDBE”) to compete for contracts awarded by UNLV. UNLV also supports efforts to encourage local businesses to compete for UNLV contracts. In some situations, MWDBE and local business concerns may not have the depth or full capability to meet all the requirements of large contracts. Nevertheless, UNLV supports finding opportunities for such MWDBE and local business concerns to participate as Subcontractors or Tier 2 suppliers in large contracts.

2) If the purchase of goods or Services is anticipated to exceed $1,000,000 at any time during the life of the Contract, Contractor must provide, at a minimum, annual reports listing expenditures with MWDBE and Local Business Enterprises (as defined below). These reports pertain only to expenditures that are directly attributable to the UNLV prime Contract. The report must be available to UNLV by September 15th of the applicable Contract year, and should contain the following information:

   a) The name, city and state; type of Tier 2 status (local, women owned, minority/and or disadvantaged or Local Business Enterprise); and any certification of such status including the entity granting the certification if applicable. If a business concern meets more than one definition (e.g. local and women-owned, or minority and women owned), that should be identified;

   b) A description of the goods or services purchased; and

   c) The amount of expenditures with the Subcontractor attributed to the prime Contract for the most recent completed fiscal year (July 1 through June 30).

3) Definitions:

   Definition of Local Business Enterprise. "Local Business Enterprise" is intended to mean a business concern that is a) owned 51% or more by Nevada residents, b) is headquartered in Nevada, or c) a majority of employees of the business are Nevada residents.

   Definition of Disadvantaged Business Enterprise (DBE). "Disadvantaged Business Enterprise" is intended to mean a business concern owned by a minority or woman that is at least fifty-one percent (51%) unconditionally owned by one or more minority or women individuals who are both socially and economically disadvantaged, or a publicly owned business that has at least fifty-one percent (51%) of its stock unconditionally owned by one or more such individuals and that has its management and daily business controlled by one or more such individuals. Individuals who certify that they are a member of named groups, i.e. African Americans, Hispanic Americans, American Indians and Alaska Natives (Eskimos and Aleuts) and Asian and Pacific Island Americans are to be considered socially and economically disadvantaged.

   Definition of Minority Business Enterprise (MBE). "Minority Business Enterprise" is intended to mean a business concern owned by one or more minority individuals that is at least fifty-one percent (51%) unconditionally owned by one or more minority individuals, or a publicly owned business that has at
least fifty-one percent (51%) of its stock unconditionally owned by one or more such individuals and that has its management and daily business controlled by one or more such individuals. Individuals who certify that they are a member of named groups, i.e. African Americans, Hispanic Americans, American Indians and Alaska Natives (Eskimos and Aleuts) and Asian and Pacific Island Americans are to be considered socially and economically disadvantaged.

**Definition of Women-Owned Business Enterprise (WBE).** "Women-Owned Business Enterprise" is intended to mean a business concern owned by one or more women that is at least fifty-one percent (51%) unconditionally owned by one or more women, or a publicly owned business that has at least fifty-one percent (51%) of its stock unconditionally owned by one or more such individuals and that has its management and daily business controlled by one or more such individuals.

**Definition of Disabled Veteran Business Enterprise (DBE).** "Disabled Veteran Business Enterprise" is intended to mean a business concern of which at least 51% of the ownership interest is held by one or more veterans with service-connected disabilities; that is organized to engage in commercial transactions; and that is managed and operated on a day-to-day basis by one or more veterans with service-connected disabilities. This includes a business which meets the above requirements that is transferred to the spouse of a veteran with a service-connected disability upon the death of the veteran, as determined by the United States Department of Veterans Affairs.

**Definition of Small Business Enterprise (SBE).** "Small Business Enterprise" is intended to mean a business concern which performs a commercially useful function, is not owned and controlled by individuals designated as minority, women, veterans, or physically-challenged, and where gross annual sales does not exceed $2,000,000.

**S. JOINER**

Any governmental, state, or public entity within the State of Nevada may utilize this Contract at its option to obtain goods or services at the agreed upon price(s) throughout the term of the resulting contract with the authorization of Contractor. The NSHE/UNLV is not liable for the obligations of the governmental entity which joins or uses the resulting contract.

**T. AUDIT**

Contractor agrees to maintain and preserve its books and records in accordance with generally accepted accounting procedures for a minimum of three (3) years, or longer if required by an applicable law or regulation. Upon UNLV’s request, during the Term or for a period of two (2) years thereafter, Contractor shall in a timely manner, allow UNLV, UNLV’s internal auditor or a third party auditor retained by UNLV to audit and analyze Contractor’s compliance with the provisions of this Contract, and shall cooperate with any competent regulatory body and shall allow such other access to Contractor's premises and relevant records where required by legal processes or applicable laws or regulations.

**U. FITNESS FOR DUTY, INSPECTION, AND LOANED ITEMS OR FACILITIES**

Contractor shall ensure that it has engaged sufficient personnel with the expertise required for the successful provision of Services to comply with all the requirements set forth in the Contract or any applicable Scopes of Work or SOW. Contractor shall ensure that all Contractor personnel providing the Services (which shall include Contractor principals and Subcontractors) shall: i) report for work in a manner fit to do their job when providing Services for UNLV or on UNLV owned, leased, or operated property (“Premises”) and ii) shall not be under the influence of or in possession of any alcoholic beverages or of any controlled substances (as defined by NRS 453.146 or any applicable federal law or statute) when providing Services for UNLV or on UNLV Premises (except as properly prescribed to them by a physician and provided that it does not affect their ability to safely and proficiently provide the Services). Searches by UNLV representatives may be made of persons,
personal effects, lockers, or other storage areas on UNLV Premises to detect evidence of unlawful substances or prohibited items which must not be brought onto UNLV Premises. Any supplies, equipment, tools, items, vehicles, carts, or facilities shall be loaned solely as a convenience to Contractor and are provided “as is” without any representations as to the condition, suitability for use, freedom from defect, or hazards.

V. SUSTAINABILITY

c) A key focus of UNLV is to minimize the impact the procurement of goods and services has on the local environment. UNLV is committed to sustainable economic, social, and environmental practices in all operations involving UNLV. It is important that Contractor share this commitment as well. Therefore, sustainable goods and services should be offered whenever available or specifically when required in the Contract.

d) UNLV may request Contractor to provide reports related to sustainability on all goods and services provided. Reports may include, but are not limited to: sustainable attributes of each product or service, the dollar and percentage amount spent on sustainable or environmentally preferred products and services, and the total amount spent by UNLV.

a) All electronic equipment UNLV purchases must be Energy Star rated (or, if there is no Energy Star rating for the desired equipment, energy efficient models or substitutes are preferred). The requirement to purchase Energy Star rated equipment will improve UNLV’s energy and financial performance while distinguishing our institution as an environmental leader.

APPROVED:

BY:

(TYPE IN NAME OF APPROVER) Date

TO BE USED IF CONTRACT IS TO BE APPROVED BY GERRY

THE BOARD OF REGENTS OF THE NEVADA SYSTEM OF HIGHER EDUCATION, ON BEHALF OF THE UNIVERSITY OF NEVADA, LAS VEGAS

RECOMMENDED:

BY:

TYPE IN NAME & TITLE OF PERSON FROM DEPARTMENT Date

APPROVED:

BY:

John Valery White, Executive Vice President and Provost Date
UNLV RFP 613-BC
APPROVED:

BY:

Gerry J. Bomotti, Senior Vice President for Finance & Business Date

APPROVED AS TO LEGAL FORM:

BY:

Elda Luna Sidhu, General Counsel Date