I. Develop an integrated student educational environment, improving advising, learning support, and first-year programs to improve student learning and retention.

A. Academic Objectives

1. Implement a plan for integrated undergraduate education reform that provides curriculum, co-curriculum, and student support for attaining learning outcomes in both general education and the major.

2. Embed multi-level assessment, and the improved use of institutional data, into education reform creating a feedback loop for continuous evaluation and improvement.

3. Develop upper-division as well as lower-division skills, competencies, and capstones as part of general education reform.

4. Improve cultural competencies by emphasizing global and multicultural learning.

5. Integrate high impact student learning and co-curricular activities including:
   a. Service learning, such as opportunities provided by Engelstad Family Foundation and the Lincy Foundation
   b. Capstone courses with community focus
   c. Research, performance, and creative activities
   d. Learning communities expansion
   e. Global and study abroad
   f. Improved career advising and internship

6. Establish and operate First-Year programs for all incoming freshmen by Fall 2012.

B. Learning Support Objectives

1. Emphasize early and developmental advising support, beginning with Admissions and continuing through Orientation and MyUNLV

2. Provide continuous student academic advising during students’ careers

3. Identify additional learning support needs and expand learning support to address them.

4. Expand tutoring offerings in unique areas, as identified and requested by academic departments.
5. Expand testing services to include professional and technical testing to better serve the needs of students.

C. Faculty Support Objectives

1. Strategically hire new faculty
2. Improve faculty development and mentoring
3. Create faculty rewards or incentives for excellence in teaching and course, program, and degree design

II. Continue to improve enrollment management and admissions activities, developing a more selective admissions model.

1. Continue to improve admissions standards that increase selectivity while insuring a diverse student population.
2. Provide earlier and larger scholarship awards, thereby adequately funding students at their entry to UNLV.
3. Invest in recruiting diverse students.
4. Achieve minority service status.
5. Use ACT/SAT for placement.

Core Theme 2: Advance and Support Research, Scholarship, and Creative Activity

I. Develop an integrated student educational plan to improve student learning and retention.

A. Academic Objectives

1. Support and highlight outstanding research work through poster sessions, publications, and selective archiving.
2. Promote opportunities for undergraduates to engage in research activities with faculty across the curriculum.

Core Theme 3: Foster Inclusion and Community Engagement

I. Stay connected with PK-12 and NSHE institutions

1. Continue to work with K-12 to close readiness gaps.
2. Invest in the diverse students in the public school district and prioritize recruiting of those students.
3. Continue to improve transfer processes and articulation with community colleges.