



*Section on Intergovernmental  
Administration and Management*

# NEWSLETTER

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## *Notes From the Chair . . .*

It went so fast. The affection that I have for having served these past two years as Chair of SIAM is genuine. I wondered how it was that people leaving office could say, "I have gotten more than I have given."

Now I understand. SIAM is a terrific section with an illustrious set of members and a set of skills and knowledge needed more than ever. Best of all has been my chance to work with the SIAM Board members who have been dedicated, selfless, hardworking, enthusiastic, and enjoyably congenial. We are a fortunate section to have Ed Benton, Bill Dodge, Jo Ann Ewalt, Cole Blease Graham, Jr., David Hamilton, Mary Jane Kuffner Hirt, Chris Hoene, Jocelyn Johnson, John Kamensky, Mike Pagano, Kendra Stewart, Chris Stream, Jim Svara, James Ward, and incoming chair Craig Wheeland serving on our behalf.

The SIAM Board has had a busy two years because of our active Board. How has the state of SIAM changed over the past two years?

Most importantly, I think, has been the re-creation of committees. Each Board member selects a committee as part of his or her service on the Board. We now have four committees. These include the Membership Committee, chaired by Ed Benton; and the Founder's Forum Fellowship/Jr. Stone Award Committee, chaired by Mary Jane Kuffner Hirt; the Newsletter Committee, chaired by Kendra Stewart, and the Intergovernmental Coalition Committee. Members are listed elsewhere in the newsletter. I might mention that these committees are not restricted to board members, and that we actively invite any SIAM member with interests in these topics to sign up.

The committees already are producing activity. The Jr. Stone Awards have been reinstated and are now coupled with the ASPA Founders' Forum Award. This new partnership enables the student winner to attend the ASPA conference without charge. Mary Jane Kuffner Hirt volunteered with a tight window of time to take this on, and the Fellowship/Award Committee came into being. Ed Benton has recruited several members back to SIAM in the short time of the Committee's existence. He has been working with ASPA on recruitment letters. The Newsletter Committee under Kendra Stewart has themes plotted out for the next three newsletters and has begun a collection of articles.

Four other Board members have regular roles. James Ward as Treasurer has been a steward of your dues. He has restructured our money flow from ASPA to save service costs, and actively manages our finances to SIAM's advantage. Mike Pagano at University of Illinois at Chicago handles our UIC-hosted webpage, where we post our Stone Award winners, our Bylaws, our officers, the newsletter and miscellaneous other items. The URL is [www.uic.edu/cuppa/pa/siam/Default.htm](http://www.uic.edu/cuppa/pa/siam/Default.htm). Newly-appointed secretary is Chris Stream who assumed the position with the departure of Jo Ann Ewalt. Vice-Chair Craig Wheeland has handled all nominations and elections related responsibilities, and provided guidance in section business.

*State and Local Government Review* has made the transition to new leadership with the retirement of Tom Pavlak, and the recruitment of Mike Scicchitano. Mike has been working with SIAM since the last conference. Stop by the booth and introduce yourself to Mike when you are in Denver.

We put SIAM items into every tote bag at the 2005 ASPA conference - these included copies of SLGR with subscription information, a membership flyer, and the SIAM newsletter.

My personal favorite new items are the lapel stickers that were created for us by Dianne Johnson at the University of Georgia to use in our recruitment and membership "branding" efforts. We had them at the 2005 conference, and you'll see them again in 2006.

The SIAM pages have been established on the ASPA website, and basic content, such as meeting minutes and SIAM-member conference papers, have been uploaded in a somewhat trial by error fashion by me. Whether it was more trial or more error is debatable.

We have a talented slate of three SIAM Board nominees for 2006-2009.

We have regularly irregular SIAM Broadcast News messages sent out via email to keep members aware of activities between newsletters.

We co-sponsored 18 panels at the ASPA conference in 2005. Ed Benton was our SIAM rep to the ASPA conference committee for 2006 and guided us to 14 co-sponsorship selections this year. Our list for this year appears elsewhere in the newsletter.

Three newsletters appeared in 2004 and three in 2005. What tasks do I leave undone as I depart?

*Continued on page 3*

## Looking for a Good Book?

It's already that time again – time to place book orders for fall and summer classes. Below you will find a list of recent publications by SIAM members that are geared toward courses dealing with various intergovernmental themes.

### ***Metropolitan Governance: Conflict, Competition, and Cooperation***

Edited by Richard C. Feiock

Georgetown University Press

\$32.50 ISBN 1589010205, 272 pages, August 2004

*Metropolitan Governance* is the first book to bring together competing perspectives on the question and consequences of centralized vs. decentralized regional government. Presenting original contributions by some of the most notable names in the field of urban politics, this volume examines the organization of governments in metropolitan areas, and how that has an effect on both politics and policy. The theory of institutional collective action developed here illustrates the dynamics of decentralized governance and identifies the various ways governments cooperate and compete.

<http://www.press.georgetown.edu/detail.html?id=1589010205>

### ***Challenging the Performance Movement: Accountability, Complexity, and Democratic Values***

Beryl A. Radin

Georgetown University Press

\$24.95 ISBN: 1589010914, 224 pages, June 2006

In this thought-provoking book, government and public administration scholar Beryl Radin takes on many of the assumptions of the performance movement, arguing that evaluation relies too often on simplistic, one-size-fits-all solutions that are not always effective for dynamic organizations. Drawing on a wide range of ideas, including theories of intelligence and modes of thought, assumptions about numbers and information, and the nature of professionalism, Radin sheds light on the hidden complexities of creating standards to evaluate performance. She illustrates these problems by discussing a range of program areas, including health efforts as well as the education program, “No Child Left Behind.” Throughout, the author devotes particular attention to concerns about government standards, from accounting for issues of equity to allowing for complicated intergovernmental relationships and fragmentation of powers. She explores in detail how recent performance measurement efforts in the U.S. government have fared, and analyzes efforts by nongovernmental organizations both inside and outside of the United States to impose standards of integrity and equity on their governments. The examination concludes with alternative assumptions and lessons for those embarking on performance measurement activities.

<http://press.georgetown.edu/detail.html?session=7515561553964218996c8536f1233288&cat=5&id=1589010914>

### ***Collaborative Public Management: New Strategies for Local Governments***

Robert Agranoff and Michael McGuire

Georgetown University Press

\$26.95 ISBN: 1-58901-018-3 (paperback), 232 pages, 2004

Local governments do not stand alone — they find themselves in new relationships not only with state and federal government, but often with a widening spectrum of other public and private organizations as well. The result of this reforming of local governments calls for new collaborations and managerial responses that occur in addition to governmental and bureaucratic processes-as-usual, bringing locally generated strategies, or what the authors call “jurisdiction-based management,” into play. Based on an extensive study of 237 cities within

five states, *Collaborative Public Management* provides an in-depth look at how city officials work with other governments and organizations to develop their cities’ economies and what makes these collaborations work. The book identifies the importance of different managerial approaches and describes the many kinds of collaborative activities and processes that allow local governments to function in new ways to address the most nettlesome public challenges.

<http://press.georgetown.edu/detail.html?session=7515561553964218996c8536f1233288&cat=5&id=1589010183> .

### ***Handbook of Public Administration and Policy in the European Union***

Edited by: M. Peter van der Hoek

Taylor & Francis/CRC Press

\$129.95 ISBN: 0824759141, 856 pages, June 2005

*Handbook of Public Administration and Policy in the European Union* focuses on the current state of the EU while also demonstrating how its current structure came into being and how it may change in the near future. Although most existing literature is either policy-oriented or institution-oriented, this textbook employs a different, more comprehensive approach. Not only does it analyze selected EU laws and most EU institutions, it is also unique in that it brings together EU public administration, EU institutions, and, most importantly, EU policies into a comprehensive text. Divided into five parts, the book provides an overview of theory discourses on European integration, followed by an analysis of the development of European organizations. Part II explains the nature of the EU, highlighting its institutions. Part III addresses various dimensions of public administration, followed by a review in Part IV of major EU policies, including the Common Agricultural Policy. The textbook concludes with a history of Economic and Monetary Union and a study of the European Central Bank and the euro.

[http://www.crcpress.com/shopping\\_cart/products/product\\_detail.asp?sku=DK3115&parent\\_id=1134&pc=](http://www.crcpress.com/shopping_cart/products/product_detail.asp?sku=DK3115&parent_id=1134&pc=)

### ***Managing America’s Small Communities: People, Politics and Performance***

David H. Folz and Edward French

Rowman & Littlefield, Inc.

\$22.95 ISBN: 0-7425-4339-0 (paperback), 192 pages, 2005

This book examines decision making patterns, executive behavior, service quality, and service performance measurement among small communities (between 5,000 and 25,000 in size.) The theme is the value added to small communities that evidence professionalism in administration. Professional managers base service strategies on needs rather than demands, emphasize long-term community interests, promote the value of equity, and advance citizen participation. The findings show that city managers are more extensively engaged than mayors in governmental process and also help to advance the level of service quality among small communities.

<http://www.rowmanlittlefield.com/Catalog/SingleBook.shtml?command=Search&db=%5EDB/CATALOG.db&eqSKUdata=0742543382>

### ***Constitutional Origins, Structure, and Change in Federal Countries***

Edited by John Kincaid and G. Alan Tarr

McGill-Queen’s University Press

\$29.95 ISBN 0-7735-2916-0, 464 pages, 2005

This book, the first in series being published by the Global Dialogue on Federalism, examines the constitutional dimensions and dynamics of federalism in Australia, Belgium, Brazil, Canada, Germany, India, Mexico, Nigeria, Russia, South Africa, Switzerland, and the United States. The book is intended to fill a void in comparative federalism literature, provide a convenient resource for scholars teaching



## **SIAM OFFICERS & BOARD MEMBERS**

### **Section Chair (2004-2006)**

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**(Vacancy)**

## **SIAM**

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## ***SIAM Sponsored Panel Spotlight***

In an effort to promote greater attendance at ASPA panels, more information on a few of the SIAM sponsored panels is provided below. We hope you can make it!

### **“Future Issues in Networks/Collaborations: A Discussion With the Experts”**

The Roundtable Panel: “Future Issues In Networks/ Collaborations: A Discussion With The Experts” to be held on Sunday, April 2, 2006 from 9:30 A.M.-11:00 A.M. in Ballroom C, will not be an ordinary panel presentation. There will not be any paper presentations. Instead, a panel of experts, including Dr. Beverly Cigler, Dr. Myrna Mandell, David Booher and Dr. Nancy Roberts, will lead a lively discussion around the future of networks and collaborations. The audience will be invited to play an active role in the discussion. This will be an informative and dynamic experience that you can’t afford to miss!

### **“The Intergovernmental Effects of Federal Legislation and Rulemaking: A View Toward Economic Development Implementation”**

This panel will take place Tuesday, April 4, 9:45 A.M.-11:15 A.M., in Primrose and focus on the intergovernmental relationships and effects of various developmental policies. Topics presented will include federal spending on local economic development, the Clean Air Act, and regulatory federalism. If you would like more information, please reference the papers below:  
*Evaluating the Effects of Federal Research and Development Spending on Local Economic Development Outcomes*

Jeremy L. Hall, Ph.D., University of Alabama at Birmingham  
*Regulatory Federalism as a Model for Understanding Juridicial Federalism*

Michael Hail, Morehead State University  
*The Intergovernmental Impacts of the Clean Air Act*  
Douglas Alan Carr, University of Kentucky

### **“Hurricane Katrina and Intergovernmental Issues”**

ASPA’s Katrina Task Force (KTF) has organized two panels for the Denver conference, both on Monday, April 3. “Redesigning Risk: Perspectives from Katrina” is scheduled for 8:00A.M.-9:30 A.M. and features perspectives from practice, theory, the people, and the community. Presenters include a mix of academics and practitioners with lengthy experience in emergency management moderated by Louise Comfort. The 10:00A.M.-11:30 A.M. session features “Lessons From Katrina: A Guided Discussion with ASPA’s Katrina Task Force” in which a set of pre-developed questions is used to explore the lessons learned from the Katrina tragedy for research, teaching and practice. The dialogue will involve members of ASPA’s Katrina Advisory Group—more than 70 volunteers who will be working with the Task Force on a range of activities related to Katrina.

## ***Members Working Hard...***

Since two (or three, or four...) heads are usually better than one, SIAM Board Chair Pat Atkins has been working hard to develop committees to share the workload and encourage communication and idea sharing among SIAM members. The following is a list of current SIAM committees and several suggested committees. Each SIAM Board member has selected a committee for service, and the Board wants SIAM members to be a part of this effort. Please see Pat’s column in this issue for more detailed descriptions of the committees. If you are interested in serving on any SIAM committee shown below, please contact incoming chair Craig Wheeland for more information (craig.wheeland@villanova.edu).

### ***Founders’ Forum Fellowship/Jr. Stone Award***

Chair, Mary Jane Kuffner Hirt  
David Hamilton  
Chris Stream  
Nelson Wikstrom

### ***Membership***

Chair, Ed Benton  
Pat Atkins  
Craig Wheeland

### ***Newsletter***

Chair, Kendra Stewart  
Pat Atkins  
Mary Jane Kuffner Hirt  
John Kamensky  
Chris Stream

### ***Intergovernmental Coalition Committee***

Pat Atkins  
Chris Hoene  
Jocelyn Johnston  
James Ward

### ***Web Host***

Mike Pagano

### ***Suggested:***

*Legacy Committee*  
*Katrina Committee*

***SIAM’s pull out guide  
to the ASPA  
Conference!***

# SIAM Meetings at ASPA Conference

Don't miss the annual SIAM membership meeting – *open to all members* – at this year's ASPA conference. This is your opportunity to mingle with colleagues and friends and participate in important SIAM business – including the election of board members and the presentation of the Donald Stone Awards. You don't want to miss the presentation to this year's distinguished award winners! And if that's not enough to get you there – we will even feed you. Hope you can make it!

## *Board Meeting for SIAM Board Members*

**April 2, 2006**

**8:00am - 10:00am**

*Conifer 1*

## *Membership Meeting*

**April 2, 2006**

**3:00 - 4:30 pm**

*Pikes Room*

## *SIAM Sponsored Panels*

### Panel

Innovations From a Global Perspective

**Monday, 8:00 AM - 9:30 AM, Blanca**

Global Governance: Issues and Solutions

**Monday, 1:15 PM - 2:45 PM, Aspen**

The Intergovernmental Effects of Federal  
Legislation and Rulemaking: A View Toward  
Economic Development Implementation

**Tuesday, 9:45 AM - 11:15 AM, Primrose**

Empowering Human Service Program and  
Process Improvement through Cooperative  
Third Party Evaluation and Technical Assistance

**Tuesday, 8:00 AM - 9:30 AM, Primrose**

Roundtable on Interlocal Services Contracting

**Monday, 3:30 PM - 5:00 PM, Ballroom C**

Future Issues in Networks/Collaborations: A  
Discussion With the Experts

**Sunday, 9:30 AM - 11:00 AM, Ballroom C**

The Policy of Prevention

**Tuesday, 9:45 AM - 11:15 AM, Bluebell**

Expanding Capabilities: Inclusive Partnerships  
and Emergency Management

**Monday, 8:00 AM - 9:30 AM, Lupine**

Coordination and Institutionalization: Examining  
State Homeland Security Practices

**Sunday, 11:00 AM - 12:30 PM, Ballroom C**

Security, Hazards, and Disaster Risk Reduction

**Sunday, 12:30 PM - 2:00 PM, Ballroom C**

Organizing Networks for Bioterrorism Response

**Sunday, 2:00 PM - 3:30 PM, Ballroom C**

Using Community Outcome Data and Resident  
Involvement to Improve Neighborhoods and Regions

**Sunday, 9:00 AM - 10:30 AM, Primrose**

Redesigning Risk: Perspectives from Katrina

**Monday, 8:00 AM - 9:30 AM, Iris**

Lessons From Katrina: A Guided Discussion  
with ASPA's Katrina Task Force (KTF)

**Monday, 10:00 AM - 11:30 AM, Evergreen**

### Track

Managing Environmental and Natural Resources

Balancing Politics and Professionalism

Examining the Law and Public Administration

Harnessing the Power of Research, Evaluation, and  
Accountability

Harnessing the Power of Research, Evaluation, and  
Accountability

Implementing Knowledge Management

Forging Homeland Security & Disaster Mgt Strategy

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Founders' Forum

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